

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: MD-513 - Wicomico, Somerset, Worcester Counties CoC

1A-2. Collaborative Applicant Name: Somerset County Health Department

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Somerset County Health Department

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	Disability Advocates	Yes	Yes	Yes
5.	Disability Service Organizations	Yes	Yes	Yes
6.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
7.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
8.	Hospital(s)	Yes	Yes	Yes
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
10.	Law Enforcement	Yes	Yes	Yes
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
12.	LGBTQ+ Service Organizations	Yes	Yes	Yes
13.	Local Government Staff/Officials	Yes	Yes	Yes
14.	Local Jail(s)	Yes	Yes	No
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	Yes	Yes

17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Nonexistent	No	No
18.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
19.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
20.	Other homeless subpopulation advocates	Yes	Yes	Yes
21.	Public Housing Authorities	Yes	Yes	No
22.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
23.	State Domestic Violence Coalition	Yes	No	No
24.	State Sexual Assault Coalition	Yes	No	No
25.	Street Outreach Team(s)	Yes	Yes	Yes
26.	Substance Abuse Advocates	Yes	Yes	Yes
27.	Substance Abuse Service Organizations	Yes	Yes	Yes
28.	Victim Service Providers	Yes	Yes	Yes
29.	Domestic Violence Advocates	Yes	Yes	Yes
30.	Other Victim Service Organizations	Yes	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Veteran's Agencies: VA staff, SSVF agencies	Yes	Yes	Yes
35.	Fair Housing Organization; 211 hotline	Yes	Yes	Yes

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1. The CoC has an open invitation listed on the HALS CoC website noting the date and time of monthly meetings and contact information for those who wish to join the CoC. In addition to the website, an annual news release is sent to local media to invite new members to attend the next scheduled meeting which also includes the meeting schedule. Word of mouth is also a powerful tool, and many of our members will invite others in their network verbally or during meetings. Nearly every CoC meeting includes a new attendee, who is given time to discuss their program or express an opinion about how to address homelessness.

2. The CoC maintains an active email list of over 170 members that is used to communicate with the entire membership. All CoC email list members are reminded at each meeting to send any correspondence to the CoC email contact person, who will then forward all correspondence to the entire group. Additionally, all documents are in accessible electronic formats to ensure effective communication with individuals with disabilities. If any CoC member has problems accessing information, CoC staff will provide assistance.

3. All organizations within our CoC assist all in need of help equally, but we do have two organizations that focus on specific communities (Haitian Creole and Latino) in our area: the Lower Shore Vulnerable Populations Task Force and Telamon. These organizations both participate in CoC meetings.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	
	Describe in the field below how your CoC:	
	1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
	2. communicated information during public meetings or other forums your CoC uses to solicit public information; and	
	3. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

1. Prior to each monthly CoC meeting, an agenda is prepared and sent to all recipients on the email list. When these topics are presented in the meeting, CoC members are encouraged to express opinions and expertise.

2. At CoC meetings, members and guests are given the opportunity to present information on their programs and share information on upcoming meetings, forums, job fairs, landlord engagement, life skills training, etc. that is also provided in the minutes sent out after the meeting for those that could not attend. Some agenda items require a vote from the CoC membership: these items are discussed at length and CoC members are given time to discuss and ask questions before the final vote is held. Several of our CoC members have websites and social media that they use to disseminate information to the public and also receive feedback, which could then be shared with the entire membership.

3. We have broad representation of individuals on our CoC and most are involved with other meeting groups or forums that may be of interest to the CoC membership. Many agencies conduct needs assessments or focus groups on topics that are adjacent to homelessness and all are encouraged to present at CoC meetings. We use these monthly meetings to educate CoC members who are serving folks experiencing homelessness with programs that may meet their needs.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section VII.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.	

(limit 2,500 characters)

1. When the HUD CoC NOFO competition is opened, the CoC solicits project applications by notifying the CoC membership via email as well as submitting a notice on the website that gives full information on available funding for both renewal and new projects with a contact person to request assistance in submitting a project application. In the notice referenced above, the collaborative agent encourages agencies who have not previously been funded through a NOFO to submit a new or bonus project. Deadlines are clearly stated to ensure they meet HUD and CoC requirements. Additionally, the NOFO is discussed at several monthly CoC meetings as soon as the annual information is released, to hopefully reach all possible organizations.

2. The notice distributed via email to the CoC and submitted to the website states that new project applicants must submit their project applications via esnaps by a specific date, along with a letter of interest to be received prior to the full application.

3. A new project from an organization not previously funded will be vetted by the CoC using specific determination criteria. The HMIS system administrator will pull the project(s) into the priority listing. The project is reviewed to determine if it meets project threshold requirements as determined by the HUD rating and ranking tool. If all criteria are met, the project will be ranked by the committee.

4. All of the distributed information from our CoC is sent via email and posted online. Both of these formats are accessible to individuals with disabilities.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Nonexistent
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1. The CoC retained complete oversight of ESG and the additional ESG-CV funding from the state. All ESG program recipients were members of the governance committee and were all involved in planning. Meetings were held with the state ESG funded agency (DHCD) and ESG sub-recipients regarding fund allocation. The CoC previously utilized the DHCD HSP Policy Manual as a basis for the HALS CoC HSP Policy Manual and continued to provide guidance and instructions for ESG sub-recipients.

2. The CoC participated in evaluating and reporting performance of ESG recipients and sub-recipients through entry in our HMIS database and quarterly reporting. The State of Maryland required all ESG recipients to utilize the HMIS chosen by their CoC and from that, the CoC's HMIS administrator provided quarterly reports to be uploaded to the State through the SAGE system.

3. The HMIS administrator provided PIT and HIC data to the Consolidated Plan jurisdiction through email distribution and posting on the CoC lead website.

4. The HMIS administrator also provided information to the two Consolidated Plan jurisdictions on at least an annual basis but if required by guidelines, more frequently.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	No

4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	No
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	No
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

Each of the three counties within the CoC has its own board of education. These three local boards of education have been actively collaborating with the CoC since its inception in 2002. These boards as well as Head Start providers participate in CoC meetings, Youth REACH MD count (except in 2020 due to COVID-related cancellation), the homeless needs subcommittee and also keep CoC membership aware of activities through meeting and email list participation. These local boards of education are very involved in the activities of the CoC, but we do not have any formal partnerships with these LEAs. We have no formal partnership with our local State Education Agency.

Each of the 3 school districts visits shelters and other homeless providers to ensure that children who are experiencing homelessness or living with other family are able to maintain educational consistency. In our rural communities, the LEAs know these children by name and follow them as they move from school to school. Each school district has MOUs with county government to provide educational services to children experiencing homelessness.

The State Education Agency is in constant communication with our Local Education Agencies (boards of education) and provides direction and coordination during Youth REACH counts. The SEA has worked with the LEAs and CoC for the past several years to survey children in schools who lack fixed permanent addresses.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

The CoC developed a policy to ensure that the educational needs of homeless children are met, which requires the Board of Education and Head Start liaisons to collaborate and provide annual reports of the number of homeless children being assisted.

To inform families about educational services, these entities must:

- (1) provide written material to parents informing them of their rights;
- (2) ensure that children are enrolled in school immediately to connect them to services and provide needed supplies and materials;
- (3) identify homeless children/youth, determine best interests, monitor registration/enrollment and resolve enrollment disputes;
- (4) collaborate with shelters and other agencies to identify homeless youth and inform families of their eligibility for McKinney Vento services; and
- (5) inform parents of their right to keep children in the school of origin or for the child to attend the school located where they are temporarily living.

CoC and ESG-funded projects ensure that all children are enrolled in early childhood programs or in school and are connected to appropriate education related services in the community. The CoC supplemented this policy by establishing the Youth REACH MD workgroup in 2015, composed of all youth providers to outreach to youth to identify the reasons they became homeless.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	No	No

5.	Federal Home Visiting Program—including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Collaborating with Victim Service Providers.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. Our CoC has only one domestic violence shelter. This organization provides an annual training on domestic violence safety planning, trauma informed care and victim centered care approaches. If updates to policies are needed, the CoC and DV provider work together to update training and policy. Staff at the Life Crisis Center maintains up-to-date training from local and statewide domestic violence organizations and they are a valuable resource for the CoC when questions arise around domestic violence.

2. Many of the organizations that participate in the CoC are already trained on trauma-informed care and continually stay up-to-date on this information. As other trauma-informed care training opportunities present themselves, the CoC lead and other leaders in the CoC share these opportunities with the entire membership, with an explanation of the importance of this training.

1C-5a.	Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC coordinates to provide training for:

1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

1. Life Crisis provides an annual training to the full CoC membership on domestic violence safety planning, trauma informed care and victim centered care approaches and gives an overview of all services provided. This training is included in meeting minutes for future reference and as a resource for members unable to attend the live training. Life Crisis provides high quality therapy at no cost to victims of domestic violence, sexual assault and child abuse as well as survivors or homicide. Additional trainings on trauma-informed care are continually offered to the CoC by other organizations and although these may not be directly geared towards survivors of domestic violence, the information is useful when working with these survivors and others experiencing trauma.

2. Life Crisis provides a major Coordinated Entry component for the CoC as it operates the 24/7 crisis line and 211 for people seeking services. Safety is the primary concern for victims of domestic violence and Life Crisis maintains planning protocols on their website. All of this is discussed with those seeking services. Therapeutic services begin with an assessment to determine the best victim-centered treatment plan and trauma-informed care plan to meet the needs of the individual or family. Treatment will be a collaboration between the therapist and those seeking help. Therapists at Life Crisis are a part of a comprehensive care team that will provide as much support as needed.

1C-5b.	Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

Describe in the field below:

1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.

(limit 2,500 characters)

1. The local domestic violence agency, Life Crisis Center, provides de-identified aggregate data from a comparable database to the CoC that assesses the special needs related to domestic violence, dating violence, sexual assault and stalking.

The local domestic violence agency, Life Crisis, provides de-identified aggregate data from a comparable database to the CoC that assesses the special needs related to domestic violence, dating violence, sexual assault and stalking.

2. Survivors of domestic violence receive a minimum of 6 months and a maximum of 24 months rent, with case management and support services. At the end of the rapid rehousing process, they continue to receive case management services catered to aid their special needs related to specific traumas: therapeutic services begin with an assessment to determine the best victim-centered treatment plan and trauma-informed care plan to meet the needs of the individual or family. Treatment is collaborative between the therapist and domestic violence survivor, and as much support as is needed will be provided.

1C-5c.	Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
1.	the emergency transfer plan policies and procedures; and	
2.	the process for individuals and families to request an emergency transfer.	

(limit 2,500 characters)

1. HALS CoC has protocols in place to prioritize the safety needs of domestic violence, dating violence, sexual assault, and stalking survivors. The CoC employs a "no wrong door" approach to ensure DV survivors are assessed using the same Coordinated Assessment tool and methodology so that referrals are consistent across the CoC. The HALS CoC's Coordinated Assessment is client centered to address the needs of the client, including safeguards and exceptions for survivors of domestic violence. When a DV survivor presents at shelters, they are referred to Life Crisis for housing at the safe house and/or access to services provided by Life Crisis for DV victims.

2. While the Coordinated Assessment Form includes referral information to Life Crisis Center, routinely, this referral is made by phone to protect the privacy of the individual(s) seeking assistance. During the phone call with Life Crisis Center Safe House staff, staff explore safety and housing needs to coordinate safe transfer of the individual or family seeking services to the Life Crisis Center. Coordination of safe emergency transfer is handled on an individual basis between the referral source and Life Crisis Center staff. Life Crisis Center follows a trauma-informed care approach across all programs, including a 24 hour crisis hotline and safe house. Life Crisis Center staff are trained in trauma-informed and victim-centered care. Safety planning is completed over the phone with the survivor prior to entry at the safe house to disable location services on electronic devices and explore safe transportation and arrival at the safe house. Additional safety planning is completed while the survivor is in services at Life Crisis Center. The DV provider receives funding for the shelter operations and to provide rapid rehousing for DV survivors to obtain them safe housing after leaving the shelter.

1C-5d.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC's geographic area.

(limit 2,500 characters)

CoC and DV staff were involved in all planning and implementation of the Coordinated Assessment process which maximizes client choice for housing and services while ensuring safety and confidentiality. DV survivors usually stay at the safe house for 60 days but can stay longer if safe housing cannot be located for them within that period.

1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC's coordinated entry includes:

1.	safety protocols,
2.	planning protocols, and
3.	confidentiality protocols.

(limit 2,500 characters)

1. The CoC coordinated entry tool screens for victims of domestic violence and agency staff are trained to refer to Life Crisis. Our CoC uses a no wrong door model for coordinated entry, supplemented by 211 which is managed by Life Crisis. DV survivors are given victim-centered, trauma-informed services that align with best practices, and generally stay at the safe house for 60 days but can stay longer if safe housing cannot be located.

2. Often, Life Crisis receives the initial call about people fleeing domestic violence and takes immediate steps to get them to the safety of their shelter. Life Crisis also has planning resources available on their website.

3. CoC and domestic violence staff were involved in the planning and implementation of the coordinated entry process which maximizes client choice for housing and services while ensuring safety and confidentiality. The DV provider utilizes a comparable database that also ensures confidentiality of client identity.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section VII.B.1.f.	

	Describe in the field below:
1.	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;
2.	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. The equity committee for the CoC is the primary entity tasked with updating anti-discrimination policies. This committee has recently become more active, with new members, and has also recently received some information about discrimination occurring that has really pushed the committee to take action. The committee is primarily focused on racial and LGBTQ+ equity and will update the policy with a more focused lens on these two areas.

2. The equity committee is planning to provide an updated anti-discrimination training to all CoC members, not just certain funded agencies or specific providers. The CoC Lead, who is a member of the equity committee as well, is the contact person for anyone in a shelter or program who feels that their rights have been violated. Because the CoC Lead is collecting complaints and information, she is able to guide the equity committee to create an updated policy for providers to follow that aligns with the CoC policy as a whole.

3. Currently, compliance issues are directed to the CoC Lead directly. She follows up with the complainant and the provider, and investigates the claim.

4. If the complaint is found to be legitimate, the CoC Lead informs the provider of the outcome of the investigation and will let them know of continued monitoring, punishment, and additional follow-up activities. Currently, a log is not retained of the various complaints but this is in the works to be used going forward in order to be able to see if certain providers are receiving more complaints than others, or if certain types of complaints are being received more often than others.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area—New Admissions—General/Limited Preference—Moving On Strategy.	
	NOFO Section VII.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
MD Department of Housing and Community Development	0%	No	Yes
Wicomico Housing Authority	0%	No	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

1. Neither of the PHAs that provide housing have a specific housing preference, although they do serve homeless individuals.

Establishment of a homeless preference has been in the works but until then, we do collaborate with the PHAs to serve homeless individuals. Both PHAs are active CoC members that collaborate with the CoC to provide Emergency Housing Vouchers (EHVs), and an MOU has been signed by the CoC Lead and both PHAs. Additionally, one of the local PHAs (Maryland Department of Housing and Community Development) is the only local PHA that manages HUD VASH vouchers.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section VII.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process?

1.	Emergency Housing Vouchers (EHV)	No
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	No
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	

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1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
----	---	----

		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section VII.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	No
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored—For Information Only	

	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
--	--	-----

	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.

PHA
MD Department of ...
Wicomico Housing ...

1C-7e.1. List of PHAs with MOUs

Name of PHA: MD Department of Housing and Community
Development

1C-7e.1. List of PHAs with MOUs

Name of PHA: Wicomico Housing Authority

1D. Coordination and Engagement Cont'd

1D-1.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	7
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	7
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section VII.B.1.i.	

Describe in the field below:

1.	how your CoC evaluates every recipient—that checks Housing First on their Project Application—to determine if they are actually using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1. The CoC holds regular meetings to discuss projects, participants and wait list clients. The projects that adhere to the Housing First approach regularly confirm that there are no preconditions to assistance nor service participation requirements.

2. To ensure a project is compliant with housing first, the CoC explores factors such as no income requirements, no services requirements, no criminal background checks, and no requirement to be substance free; i.e., the Housing First parameters.

3. Five of our projects are administered by the Somerset County Health Department, which is also the collaborative applicant for this NOFO. Because of this, those overseeing the project are very much aware of the importance of Housing First and strive for compliance. The other two projects applied for in this NOFO are administered by the Maryland BHA, who is also very keen on compliance. Projects outside of the competition are not formally evaluated, but the case managers and providers are all contacted frequently. If any information from clients or other sources reaches the CoC Lead that Housing First is not being followed, this will prompt an investigation.

1D-3.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

	Describe in the field below:
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

1. All 3 counties in the CoC have PATH and SSVF programs and 2 have HSP/ESG funded agencies who conduct street outreach of homeless individuals. In addition, each county health department has peer support specialists who connect people with substance abuse issues with needed services. These peer support specialists refer clients they meet on the street to PATH & HSP/ESG case managers for assistance.

2. The CoC's street outreach covers 100% of the CoC's geographic area.

3. PATH, SSVF and HSP/ESG-funded street outreach case managers travel to locations where unsheltered homeless either frequent or live (such as encampments) on a weekly basis.

4. Thanks to additional funding from HSP/ESG, the CoC's street outreach has been strengthened. In continuation of changes made several years ago when the CoC mandated street outreach, the PATH program continues to be conducted by visiting those who are street homeless outside of shelters and agencies and who are least likely to request assistance. Regular outreach is still being conducted by one county's HOT team to engage and stabilize those who are most vulnerable. PATH and ESG refer these individuals to permanent supportive housing.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	Yes	No
4.	Implemented community wide plans	Yes	No
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing-RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.l.	

		2021	2022
	Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of "Current."	93	93

1D-6.	Mainstream Benefits—CoC Annual Training of Project Staff.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI—Supplemental Security Income	Yes
3.	TANF—Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1. The CoC informs its members throughout the year about available mainstream resources to program participants such as the Affordable Care Act, Medicaid, SOAR, SSI, TANF, WIC, VA medical benefits and substance abuse and mental health services through agenda topics at regular CoC meetings. These presentations are distributed in written form via meeting minutes. The governance committee has representation from local health departments (which oversee public mental health and substance abuse services, ACT benefits and WIC) and also local departments of social services which oversee state disability income, Medicaid, SNAP and TANF.

All CoC member agencies assist their participants in obtaining food stamps and Medicaid upon entry. Worcester County Health Department is the lead agency for our region for health insurance available under the Affordable Care Act. During the open enrollment period for the ACA, information is distributed via the CoC email group to ensure all members are aware of this resource. The CoC reviews Medicaid and other benefits through their quarterly review of agency HMIS data to ensure that individuals and families are connected to Medicaid and other benefits through the case management available at CoC HSP agencies.

2. Through the CoC email group, mainstream resource availability information and materials are distributed to all members. The CoC website also contains the annually updated HALS Resource Guide.

3. The SOAR program is an ongoing state program working to combat the opioid crisis. The largest mental health provider in the CoC takes the lead for SOAR and conducts monthly case conferencing with SOAR case managers and also provides primary care services.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

The city of Salisbury, the largest metropolitan area in our three-county Continuum of Care, has recently built and will open a pallet village this year. This tiny home neighborhood will provide transitional shelter for 24 individuals in their own 8x8 pallet home, containing a bed, mini refrigerator and microwave. Each home will have electricity, heat and air conditioning and the village will share a bathroom building. The homes will be connected by concrete walkways, with green space for container gardening and privacy fencing. The other providers in the CoC are very interested in watching this project unfold and possibly exploring similar housing options in other locations.

Aside from the above-mentioned project, the CoC and its participating programs are always interested in the discovery and acquisition of non-congregate shelter. Unfortunately, a lack of affordable housing in this area is not helping this particular cause. During regular client update meetings among CoC member organizations, available housing is discussed and referrals are made if housing is currently available.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

1. The CoC is directly involved with public health departments for the three counties it serves. There is constant discussion and information sharing among the CoC and HD as well as the CoC and providers. At the beginning of the COVID-19 pandemic, guidance was quickly issued from the state level and disseminated through all three health departments.

2. Since COVID, all congregate shelter providers have been very interested in their clients' health and safety status, and our outreach teams have always been aware of safety needs. PPE, testing, cleaning protocols, and quarantine options were all implemented initially and as the pandemic has changed over the past two years, precautionary steps are evaluated regularly. Local street outreach providers are still regularly checking on our unsheltered clients and needs are met for them as well.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:	
1.	sharing information related to public health measures and homelessness, and	
2.	facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1. Pertinent information received from CDC, HUD, and the State health department is shared electronically with the CoC in a timely manner. If a provider has immediate questions or concerns, they are able to reach any of the collaborative applicant (Somerset County Health Department) or their own local health department staff and they can answer questions or offer assistance.

2. Our CoC Lead is housed at the local health department (Somerset County, MD) and has no issue communicating with providers. The CoC Lead has an excellent working relationship with the other two local health departments and can provide information and referrals to them as needed. If a provider has an issue needing resolution involving infectious disease, they may contact the CoC Lead for guidance or directly contact their county health department for assistance.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	covers 100 percent of your CoC's geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1. Our CoC's coordinated entry system is based on the no wrong door approach to ensure that all geographic areas are covered. The CoC's geographic area consists of three counties and our coordinated entry contains resources separated by each county, if appropriate. Some resources will accept individuals from multiple counties and those are noted as well.

2. The CoC continues to monitor and evaluate the effectiveness of the coordinated assessment system to ensure that it reaches those people who are least likely to apply for homelessness assistance. Our tool was modified to include COVID-19 resources and we continue to divert to emergency shelters as possible and still utilize outreach workers to seek out those who are street homeless or individuals living in encampments. Two groups within the CoC continue to seek out and connect with chronically homeless individuals and assist them with shelter PSH or HUD VASH vouchers, on a weekly and biweekly basis. Agencies work to identify needs using the coordinated assessment tool and matrix and once needs are identified, agencies work together to find services in a timely manner for clients most in need of assistance. The CoC monitors the coordinated entry system to ensure timeliness of services and it continues to be a dynamic and evolving process.

3. The assessment tool includes a self-sufficiency outcome matrix which allows for prioritization of rapid rehousing and permanent housing for those clients most in need. We continue to offer case management services for need identification and follow-up.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
4.	takes steps to reduce burdens on people using coordinated entry.	

(limit 2,500 characters)

1. The CoC continues to monitor and evaluate the effectiveness of the coordinated assessment system to ensure that it reaches those people who are least likely to apply for homelessness assistance. Our tool was modified to include COVID-19 resources and we continue to divert to emergency shelters as possible and still utilize outreach workers to seek out those who are street homeless or individuals living in encampments. Two groups within the CoC continue to seek out and connect with chronically homeless individuals and assist them with shelter PSH or HUD VASH vouchers, on a weekly and biweekly basis.

2. The assessment tool includes a self-sufficiency outcome matrix which allows for prioritization of rapid rehousing and permanent housing for those clients most in need. We continue to offer case management services for need identification and follow-up.

3. Agencies work to identify needs using the coordinated assessment tool and matrix and once needs are identified, agencies work together to find services in a timely manner for clients most in need of assistance. The CoC monitors the coordinated entry system to ensure timeliness of services to the client's satisfaction, and it continues to be a dynamic and evolving process.

4. Our CoC's coordinated entry system is based on the no wrong door approach to ensure that all geographic areas are covered. The CoC's geographic area consists of three counties and our coordinated entry contains resources separated by each county, if appropriate. Some resources will accept individuals from multiple counties and those are noted as well.

1D-10.	Promoting Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	07/01/2019

1D-10a.	Process for Analyzing Racial Disparities—Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section VII.B.1.q.	

Describe in the field below:

1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

1. The recently revived equity committee has been discussing racial disparities and homelessness for our CoC, and is planning to complete some tasks related to this. This will work in conjunction with our homeless advisory council, so that we may hear from those with lived experience about racial concerns.

Our HMIS vendor does not have the capacity to create a designated Racial Disparity report until HUD, HHS, or the VA requires it. Our state HMIS lead has been trying for years to add this ability as well as asking for demographic filters on the canned APR report, but they are currently unable to provide this. Because of this, we are only able to use information from HMIS, plus data from the LSA and SPM to look at the big picture. The most recent analysis consisted of a spreadsheet of HMIS data that broke down each type of program (emergency shelter, rapid re-housing, prevention, and permanent supportive housing) and the demographics of each household plus income and positive exit rates.

Going forward, we are hoping that with the new reporting platform within HMIS, a state-wide training will occur which will allow us to create custom reports that fit our needs. The HUD racial disparity tool will also be utilized along with Stella data.

2. The most recent analysis (2019) identified two disparities:
- People of different races or ethnicities are more likely to receive homeless assistance
 - People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance

1D-10b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.q.	
Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.		

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes

10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Actions Taken to Address Known Disparities.	
	NOFO Section VII.B.1.g.	

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The most recent analysis of our homeless system was completed in 2019. The results of that analysis identified two areas needing attention: the higher rate of non-white people needing homeless assistance and a higher rate of non-white people with a poorer outcome after homeless assistance.

We will utilize at the HUD racial equity tool and are planning on completing a separate racial disparity analysis on each program using customized HMIS reports, LSA, and SPM data.

The below statements are pulled from the racial disparity analysis in 2019 and still reflect what the CoC must focus on:

- The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.
- The CoC has revived the homeless advisory council of homeless or formerly homeless individuals to solicit their opinions about racial disparity.
- The CoC has committees and other resources charged with analyzing and addressing racial disparities related to homelessness.
- The CoC continues to analyze coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.
- The CoC is also using STELLA data and HUD Racial Disparity Tool to continue its analysis of racial disparity.
- The CoC is conducting additional research to understand the scope and needs of difference races or ethnicities experiencing homelessness.
- The CoC has started to analyze racial disparity by program and then by agency through quarterly HMIS data.

The results of this analysis initially shows that people of different races seek services from agencies where the staff look like them. In counties with higher concentrations of difference races, CoC agencies also serve races representative of their county's racial composition.

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The statements below are still accurate, even though they were initially introduced several years ago. The CoC is in a slight rebuilding process post-COVID and is also working through staff changes that affected the activity of some committees, but we are committed to tracking and either preventing or eliminating future disparities.

- The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.
- The CoC has revived the homeless advisory council of homeless or formerly homeless individuals to solicit their opinions about racial disparity.
- The CoC has committees and other resources charged with analyzing and addressing racial disparities related to homelessness.
- The CoC continues to analyze coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.
- The CoC is also using STELLA data and HUD Racial Disparity Tool to continue its analysis of racial disparity.
- The CoC is conducting additional research to understand the scope and needs of difference races or ethnicities experiencing homelessness.
- The CoC has started to analyze racial disparity by program and then by agency through quarterly HMIS data.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
	NOFO Section VII.B.1.r.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

Our recently revived Homeless Advisory Council has primarily done outreach verbally and via flyers posted at the location of the council meetings, where many homeless individuals receive services. Going forward, the meetings could be advertised on various social media outlets as appropriate and perhaps either phone call or text messaging reminders could be implemented.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	2	2
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	2	2
3.	Participate on CoC committees, subcommittees, or workgroups.	2	2
4.	Included in the decisionmaking processes related to addressing homelessness.	2	2
5.	Included in the development or revision of your CoC's local competition rating factors.	2	2

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The organizations providing employment and and professional development to homeless individuals include the One Stop Job Market, Department of Labor, Tri-County Workforce Development, Goodwill Employment Program, Telamon, Homeless Veterans Reintegration Program, Wor-Wic Community College and the work of case management staff at shelters, rapid rehousing and prevention programs who connect their participants to employment opportunities.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC:

1.	how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and
2.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness

(limit 2,500 characters)

1. Retaining the presence of people with lived experience has been a difficulty for our CoC recently. We do have some providers who will routinely provide feedback from comments they receive from their clients. The CoC has recently revived our Homeless Advisory Council to some success. This council is facilitated by CoC members and is intended to include people with lived experience providing feedback on their needs and concerns with the plan to take these needs and concerns back to the CoC as a whole and make supportive and appropriate changes. This council has not been very successful with getting feedback yet, but is actively pursuing other means of meeting homeless individuals and getting information.

2. Our CoC members are vocal about challenges that arise, and this applies to information that comes from current homeless clients as well. The CoC may not hear directly from those with lived experience consistently, but members of the CoC will regularly share issues their clients are having or noticing either in the full CoC meeting or in the smaller committee and client review meetings.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section VII.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

1. The largest city within our Continuum of Care, Salisbury, has been working towards creating a pallet housing village for the past two years. This self-contained "neighborhood" sits within a residential area on city-owned property but before it could be built, an amendment had to be passed to authorize the zoning code (among other exemptions). The initial zoning change allowed these 24 8x8 single-occupancy homes, plus one office, to sit on a residential city lot.

Each tiny home will have electricity, heating and air conditioning but residents will share a communal bathroom building. One of the zoning changes included an amendment to the building code to allow buildings used for human habitation to be exempt from the existing plumbing rule, in order to more quickly make these homes habitable and keep costs down. Another approved resolution authorized the establishment of a temporary housing facility and defining the need for the facility and the services provided. It also authorizes the city administration to develop eligibility criteria, a selection process, and rules and regulations for the village.

2. Salisbury has also created the "Here is Home" housing expansion initiative, with incentives to bring over 8,000 new housing units to the area in the next 5 years. The incentive program offers waivers for connection fees, site fees, building permits, and water/sewer fees on all new single-family, multi-family, duplex, townhouse apartment, assisted living, senior living, group care, and condominium construction projects, provided they will be shovel-in-the-ground no later than October 2023.

Most of the unsheltered homeless persons in the CoC reside in the Salisbury area, and the city is also experiencing a massive growth spurt which equates to serious housing demand along with increased housing shortages.

As of the close of the program application period in February, Salisbury's Department of Infrastructure and Development had received plans for over 5,000 apartment units, 161 assisted-living units, 376 duplexes, almost 1,400 single-family detached homes, 600 townhomes, and over 400 units that will become either townhomes or apartments depending upon future demand.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC's Local Competition Deadline–Advance Public Notice.	
	NOFO Section VII.B.2.a. and 2.g.	
	You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	

	Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC's local competition.	08/15/2022
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1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	90
2.	How many renewal projects did your CoC submit?	7
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section VII.B.2.d.	

Describe in the field below:

1.	how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

1. Each project for this year was a renewal project, so the ranking committee utilized HMIS data (using each project's APR for the previous year) to analyze housing data.

2. Length of time to permanent housing was also pulled from the APR for each project. Due to the unfortunate side effects of COVID and the effect this has had on the landlord/renter relationship, not many clients were able to exit PSH into permanent housing. Thankfully, no clients exited any projects back into homelessness or temporary housing situations, but we are still challenged with finding safe, cost-effective, and client-approved housing.

3. Additional preference was given to projects with higher numbers of chronically homeless individuals represented.

4. Much discussion about this consideration occurred within the ranking committee meetings. There was on particular project that had very high costs per client, but served chronic clients only. The costs were not overlooked, but due to the nature of the needs of the clients affected, this project was ranked in Tier I.

1E-3.	Promoting Racial Equity in the Local Competition Review and Ranking Process.	
	NOFO Section VII.B.2.e.	
	Describe in the field below:	
1.	how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;	
2.	how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;	
3.	how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and	
4.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

(limit 2,500 characters)

1. The rating factors were developed for the previous competition (2019) and the committee involved consisted of five members, all women. At the final ranking committee meeting, four members were present, three white women and one Black woman. The members represented various (non-CoC funded) local providers and each member has also been involved in our local homelessness community for several years.

2. The review, selection and ranking process was completed by the same committee.

3. The rating and ranking process this year did not include a specific measurement of demographics, but the CoC continues to work diligently to better address racial equity in all aspects of homelessness.

4. No specific barriers to participation have been identified within the seven PSH projects submitted for renewal.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section VII.B.2.f.	
	Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any projects through this process during your local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

1. The CoC has documented reallocation process that was developed in 2016, modified and approved in 2018 and is available to all CoC members. The steps are:

- Prior to the CoC NOFO competition, each CoC-funded project is asked about their desire to voluntarily reallocate their project.

- If problems are identified as a result of annual project monitoring and issues are not corrected within the specified time period, the governance committee may notify the CoC-funded PSH project that they will recommend reallocation to the full CoC. At the next CoC meeting after the project is notified, the findings of the monitoring review will be given to the full CoC and they will be asked to vote on whether or not to reallocate the project in the new CoC NOFO competition.

2. No projects were identified using this criteria for this year.

3. No projects were reallocated this year.

4. Not applicable.

5. There was not one specific project that was obviously less well-performing this year compared to the other projects. All of these projects are renewals and have been renewed for several years, and looking back on historical ranking data, each project does well some years and less well other years. This fact, coupled with the continued need for housing and supports for the clients in these programs has made it difficult to define what is less needed.

1E-4a.	Reallocation Between FY 2017 and FY 2022.	
	NOFO Section VII.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	No
2.	Did your CoC inform applicants why their projects were rejected or reduced?	
3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/19/2022
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1E-5b.	Local Competition Selection Results–Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank–if accepted; 5. Award amounts; and 6. Projects accepted or rejected status.	Yes
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1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	09/28/2022
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1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC's website or partner's website.	09/28/2022
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2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	WellSky
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	05/02/2022
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2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section VII.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD's comparable database requirements; and	
2.	state whether your CoC is compliant with the 2022 HMIS Data Standards.	

(limit 2,500 characters)

1. The sole DV provider in our CoC utilizes a comparable database which is held to the same data quality standards as the HMIS program. Meaning, they collect information as outlined in the 2022 HMIS Data Standards.

2. Yes, our CoC is in compliance with the 2022 HMIS Data Standards.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	223	7	215	99.54%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	26	0	26	100.00%
4. Rapid Re-Housing (RRH) beds	70	0	70	100.00%
5. Permanent Supportive Housing	207	0	207	100.00%
6. Other Permanent Housing (OPH)	0	0	0	

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

Not applicable.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?

Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC conducted its 2022 PIT count.	01/26/2022
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2B-2.	PIT Count Data—HDX Submission Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC submitted its 2022 PIT count data in HDX.	05/02/2022
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2B-3.	PIT Count—Effectively Counting Youth.	
	NOFO Section VII.B.4.b.	

	Describe in the field below how during the planning process for the 2022 PIT count your CoC:
1.	engaged stakeholders that serve homeless youth;
2.	involved homeless youth in the actual count; and
3.	worked with stakeholders to select locations where homeless youth are most likely to be identified.

(limit 2,500 characters)

1. The CoC works very closely with the sole organization specifically serving homeless youth, Fenix Youth Project. FYP is proactive and understands the importance of the PIT count and although they did not have a dedicated overnight shelter at the time of the 2022 PIT count, they were receptive to information that will help them in the future as they have plans to open an emergency shelter.
2. Some homeless youth were represented in the actual PIT count if they were staying in an emergency shelter or included in the unsheltered count. The actual count was completed by PIT teams in each of the CoC's three counties but no homeless youth were on these teams.
3. Fenix Youth Project interviews the youth that attend their drop-in center during the day and evening, but there is no particular location that was identified where these folks would be staying overnight. Many homeless youth in our area do not fit in the HUD definition of homelessness as they tend to couch surf for overnight shelter.

2B-4.	PIT Count—Methodology Change—CoC Merger Bonus Points.	
	NOFO Section VII.B.5.a and VII.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and	
	3. describe how the changes affected your CoC's PIT count results; or	
	4. state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2022.	

(limit 2,500 characters)

4. Not applicable due to no changes occurring.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless--Risk Factors Your CoC Uses.	
	NOFO Section VII.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. Our continuum uses coordinated entry to identify risk factors for becoming homeless. The primary risk factors we have identified include mental health and/or substance abuse issues, lack of affordable housing, low incomes, and a lack of accessibility to transportation due to being a rural area. Our CoC borders two other states as well as another CoC and people will travel to our CoC as we have more shelter beds. These folks are identified as first time homeless even though they may have been identified in their original CoC's HMIS as homeless. To garner the input and opinions of current or formerly homeless individuals in regard to risk factors, the CoC also formed a Homeless Advisory Council.

2. The strategy the CoC utilizes to address individuals and families at risk of becoming homeless is to increase services and supports through the Homelessness Solutions Program (HSP). This program increased funds available for shelters, rapid rehousing, outreach, prevention and case management. Case management has been a large part of our ongoing strategy to address homelessness.

3. Two CoC subcommittees (Homeless Needs and Rating/Ranking/Evaluation) are tasked with addressing first time homelessness and share their recommendations with the Governance committee. The CoC has the ultimate responsibility for all strategies to reduce the numbers of first-time homeless.

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section VII.B.5.c.	
	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1. With this year still being heavily influenced by COVID, we attempted to reduce the time that individuals and families remained homeless by utilizing federal funds to aid with hotel/motel stays and continue to work towards permanent housing for these individuals and families.

2. The self-sufficiency matrix that is completed along with coordinated entry helps to identify individuals and families with the longest lengths of time homeless, which we then prioritize. APR reports pulled quarterly from HMIS also aid in identifying agencies that are not meeting performance standards. These agencies will receive guidance for modifications that will get them to meet or exceed the performance standard threshold. We also prioritize those with the longest history of homelessness in filling PSH vacancies.

3. Several subcommittees work on this objective. The Veteran Affairs subcommittee is still working to end veteran homelessness, which has been delayed by the impact of COVID. This subcommittee conducts case conferencing to discuss the by-name list. Also, the Rating/Ranking/Evaluation subcommittee reviews ALT data and reports results to the Homelessness Solutions subcommittee. Ultimately, the CoC lead is responsible for reducing the length of time spent homeless.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC's Strategy	
	NOFO Section VII.B.5.d.	
	In the field below:	
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

1. The CoC's strategy to increase exits to permanent housing destinations from ES, SH, TH and RRH is based on increased HSP funding for RRH services (including case management). The CoC monitors the HSP program and its case management staff in their outreach work to those experiencing homelessness to exit to permanent housing.

2. We continue to prioritize housing the most vulnerable and chronically homeless individuals, even while dealing with the stresses of working with the continued pandemic. Case managers maintain constant communication with new clients and communicate regularly with established clients to ensure they do not encounter difficulties which could lead to loss of housing. Additionally, CoC-funded programs ensure that families are housed together and are not separated.

3. The Homelessness Solutions Subcommittee is responsible for overseeing our strategy to increase the rate individuals and family exit to permanent housing from shelters and RRH Programs. This committee was on a hiatus during COVID and during a transitional period between HMIS Leads, but has now been revitalized with regular meetings. Ultimate responsibility for the strategy is our CoC Lead.

2C-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	
	In the field below:	
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1. To identify individuals and families who return to homelessness, the CoC utilizes reports generated from HMIS, the open HMIS system and regular follow-ups by case managers. Our open HMIS system allows agency staff who receive coordinated entry referrals to immediately see prior instances of homelessness during the initial intake process. Additional case management funding allows our case managers to seek information from the previous providing agency to determine the reasons that resulted in the return to homelessness. Case managers can then work together to address this new homelessness instance and address sustainability. A new service plan can then be created to aid the individual or family with resources to exit homelessness, such as increased income or budgeting assistance.

2. Using continued tracking of homelessness return rates and partnerships between shelters and rapid rehousing agencies, we will continue to analyze which individuals, families and agencies may need more assistance.

3. Two CoC subcommittees, Homelessness Solutions and Rating/Ranking/Evaluation, are tasked with overseeing the strategies to reduce the rate of return to homelessness. The ultimate responsibility for this strategy lies with the CoC lead.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section VII.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

1. The CoC's strategy to increase access to employment and therefore increased employment income is based upon continued partnership with CoC member agencies One Stop Job Market, Department of Labor, Tri-County Workforce Development, Goodwill Employment Program, Telamon, Homeless Veterans Reintegration Program, Wor-Wic Community College and the work of case management staff at shelters, rapid rehousing and prevention programs who connect their participants to employment opportunities.

2. PSH and HSP case managers refer their clients to agencies providing mainstream employment to help them increase their cash income. They then provide follow-up to determine if the client needs additional supports to maintain employment. If employment is lost, case managers can assist in securing a job and providing follow-up and support.

3. The Homeless Needs Subcommittee is responsible for oversight of the CoC's strategy to increase job and income growth through employment. The ultimate strategic responsibility to increase job and income growth through employment is with the CoC lead.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section VII.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access non-employment cash income; and	
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1. The CoC continues to partner with Goodwill, Telamon, Wor-Wic Community College and the State Department of Labor with partners to help people gain employment skills. COVID has made employment difficult in our area but we continue to cultivate these partnerships. Additionally, one of our SSVF agencies continues to implement the Homeless Veteran Reintegration Program.

2. Each CoC-funded PSH project has case managers that work with residents to assist them in increasing their employment opportunities if they are able to work. A weekly job journal is distributed through the CoC (and outside of our membership as well) and our case managers will refer clients to these listings as well as other programs offered by the CoC.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
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3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	No
Applicant Name		
This list contains no items		