Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

- 1. the CoC Application,
- 2. the CoC Priority Listing, and
- 3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

- 1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
- 2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
- 3. All information provided to ensure it is correct and current.
- 4. Responses provided by project applicants in their Project Applications.
- 5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to

appeal HÚD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

FY2023 CoC Application	Page 1	09/27/2023
1 12020 000 Application	i ago i	00/21/2020

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578; FY 2023 CoC Application Navigational Guide; Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: MD-513 - Wicomico, Somerset, Worcester

Counties CoC

1A-2. Collaborative Applicant Name: Somerset County Health Department

1A-3. CoC Designation: CA

1A-4. **HMIS Lead**: Somerset County Health Department

1B. Coordination and Engagement–Inclusive Structure and Participation

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
 Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.
	In the chart below for the period from May 1, 2022 to April 30, 2023:
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	Yes	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	Yes	No
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes

FY2023 CoC Application	Page 3	09/27/2023
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16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Nonexistent	No	No
17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	No
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	No	No
29.	State Domestic Violence Coalition	Yes	No	No
30.	State Sexual Assault Coalition	Yes	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Veteran's Agencies: VA Staff, SSVF agencies	Yes	Yes	Yes
35.	Fair Housing Organization; 211 hotline	Yes	Yes	Yes

1B-2.	Open Invitation for New Members.
	NOFO Section V.B.1.a.(2)
	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

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Page 4 U	9/27/2023
	Page 4 0

- 1. The CoC solicits new members not only annually, but continuously. We have a standing invitation on the CoC website, send updates through our robust email database of 180+ members, and have a permanent notice on the HMIS front page for all users that meetings are open to all and occur regularly on the 2nd Thursday of each month. Regular reminders are sent out about the CoC meetings as well as additional training offerings, events, and general updates that are pertinent to the work the CoC's providers do. We receive regular feedback from CoC members about adding new email recipients and inviting new stakeholders to our meetings. Since returning to in-person meetings, we have had new attendees at every meeting. In our area, word of mouth is a powerful tool and many of our current members will invite others in their network during other conversations.
- 2. All correspondence from the CoC is distributed electronically in a format that is accessible to those with disabilities. When information is shared, we strive to include both text and images and complete information both in the body of the email and as an attachment, to ensure that it is successfully received and can be read and understood by all recipients. To ensure that the information that is being shared is appropriate and correct, we request that any organization wishing to share information with the CoC first send it to the CoC contact person, who will then forward it on to all recipients. If anyone has technical issues or other questions regarding correspondence, the CoC will provide assistance. Regarding CoC meetings, they were offered virtually for all of 2022 and part of 2023 calendar years, and accessible to all. Since returning to inperson meetings, they are being held at a location that is ADA compliant and therefore accessible to those with physical disabilities.
- 3. We have several local organizations that assist specific cultural communities that receive CoC information through the email list or attend CoC meetings. Additionally, since returning to meeting in-person, the CoC has invited any willing organization to give a presentation to the group about what their organization does. We have a small number of culturally-specific organizations. Several of them are on the calendar for upcoming presentations.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.
	NOFO Section V.B.1.a.(3)
	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

FY2023 CoC Application	Page 5	09/27/2023

- 1. The CoC solicits and considers opinions from organizations in the homelessness realm through email access, phone calls, as well as in-person feedback. The CoC has returned to in-person meetings and this has really made a big difference in the reception of feedback from various stakeholders. Prior to each monthly CoC meeting, an agenda is prepared and sent to all recipients on the CoC email distribution list. If a CoC participant is interested in officially adding something to the agenda, they have that opportunity by contacting one of the three co-chairs of the CoC. For less formal feedback, there is a portion of the CoC where any agency or individual can speak freely regarding their opinions, current needs, or present general information to the full group. We have noticed that feedback and conversation have increased since returning to in-person meetings. CoC subcommittees have also increased their feedback collection using surveys about various topics, which are then presented to the CoC as a whole. Topics have included coordinated assessment processes, equity in access across organizations of different types, and collecting feedback from those with lived experience by communicating in person at various locations.
- 2. At CoC meetings, members and guests are given the opportunity to present information on their programs and share information on upcoming meetings, forums, job fairs, landlord engagement, life skills training, etc. that is also provided in the minutes sent out after the meeting for those that could not attend. Some agenda items require a vote from the CoC membership: these items are discussed at length and CoC members are given time to discuss and ask questions before the final vote is held. Several of our CoC members have websites and social media that they use to disseminate information to the public and also receive feedback, which could then be shared with the entire membership.
- 3. All CoC meeting information is shared electronically and our CoC meetings occur in a location that is accessible to those with physical disabilities.
- 4. We welcome information garnered from other local meetings and forums and will distribute information to the CoC through email as well as during monthly CoC meetings. Our CoC strives to find new approaches to homelessness and values receiving information from other organizations.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.
	NOFO Section V.B.1.a.(4)
	Describe in the field below how your CoC notified the public:
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
2.	about how project applicants must submit their project applications-the process;
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.

FY2023 CoC Application	Page 6	09/27/2023

- 1. When the HUD CoC NOFO competition is opened, the CoC solicits project applications by notifying the CoC membership via email as well as submitting a notice on the website that gives full information on available funding for both renewal and new projects with a contact person to request assistance in submitting a project application. In the notice referenced above, the collaborative agent encourages agencies who have not previously been funded through a NOFO to submit a new or bonus project. Deadlines are clearly stated to ensure they meet HUD and CoC requirements. Additionally, the NOFO is discussed at several monthly CoC meetings as soon as the annual information is released, to hopefully reach all possible organizations.
- 2. The notice distributed via email to the CoC and submitted to the website states that new project applicants must submit their project applications via esnaps by a specific date, along with a letter of interest to be received prior to the full application. For organizations that have not previously used the e-snaps portal, assistance in accessing this process will be provided by the collaborative applicant: this is stated in the announcement letter.
- 3. A new project from an organization not previously funded will be vetted by the CoC using specific determination criteria. The HMIS system administrator will pull the project(s) into the priority listing. The project is reviewed to determine if it meets project threshold requirements as determined by the HUD rating and and ranking tool. If all criteria are met, the project will be ranked by the committee.
- 4. All correspondence regarding the CoC NOFO application process was distributed electronically, so that it may be accessible to those with disabilities.

1C. Coordination and Engagement

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

 - 24 CFR part 578;- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.
	NOFO Section V.B.1.b.
	In the chart below:
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Nonexistent
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

FY2023 CoC Application	Page 8	09/27/2023
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18.	
1C-2.	CoC Consultation with ESG Program Recipients.
	NOFO Section V.B.1.b.
	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG Program funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in the Consolidated Plan update.

- 1. The CoC retained complete oversight of ESG and the additional ESG-CV funding from the state. All ESG program recipients were members of the governance committee and were all involved in planning. All ESG funding recipients participated in discussions held by CoC leadership and staff to discuss the appropriate use of these funds. Meetings were held with the state ESG funded agency (DHCD) and ESG sub-recipients regarding fund allocation. The CoC previously utilized the DHCD HSP Policy Manual as a basis for the HALS CoC HSP Policy Manual and continued to provide guidance and instructions for ESG sub-recipients.
- 2. The CoC participated in evaluating and reporting performance of ESG recipients and sub-recipients through entry in our HMIS database and quarterly reporting. The State of Maryland required all ESG recipients to utilize the HMIS chosen by their CoC and from that, the CoC's HMIS administrator provided quarterly reports to be uploaded to the State through the Sage system. Also occurring was continuous monitoring by the grant monitor and CoC lead including feedback about correct ways to use funds, budget modifications, etc.
- 3. At the completion of the PIT and HIC processes, information on both was shared with various stakeholders including those involved with consolidated plans. The HMIS administrator provided PIT and HIC data to the Consolidated Plan jurisdiction through email distribution and posting on the CoC lead website. Further, more detailed information was provided to any agency who requested it for planning, informational, or grant writing purposes.
- 4. Updated information regarding the steps being taken to address homelessness within the CoC was submitted to those updating the consolidated plan. The HMIS administrator also provided information to the two Consolidated Plan jurisdictions on at least an annual basis but if required by guidelines, more frequently.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

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FY2023 CoC Application	Page 9	09/27/2023
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Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers.	No

1C-4.	CoC Collaboration Related to Children and Youth-SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	No
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

FY2023 CoC Application	Page 10	09/27/2023
FY2023 CoC Application	Page 10	09/27/2023

Each of the three counties within the CoC has its own board of education. These three local boards of education have been actively collaborating with the CoC since its inception in 2002. These boards as well as Head Start providers participate in CoC meetings, Youth REACH MD count, the homeless needs subcommittee and also keep CoC membership aware of activities through meeting and email list participation. These local boards of education are very involved in the activities of the CoC, but we do not have any formal partnerships with these LEAs. We have no formal partnership with our local State Education Agency.

Each of the 3 school districts visits shelters and other homeless providers to ensure that children who are experiencing homelessness or living with other family are able to maintain educational consistency. In our rural communities, the LEAs know these children by name and follow them as they move from school to school. Each school district has MOUs with county government to provide educational services to children experiencing homelessness. One homeless student liaison is also on the board of a local shelter and sits on the Homeless Needs subcommittee of the CoC.

The State Education Agency is in constant communication with our Local Education Agencies (boards of education) and provides direction and coordination during Youth REACH counts. The SEA has worked with the LEAs and CoC for the past several years to survey children in schools who lack fixed permanent addresses.

1C-4b. Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.

NOFO Section V.B.1.d.

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.

The CoC has a policy to ensure that the educational needs of homeless children are met, which requires the Board of Education and Head Start liaisons to collaborate and provide annual reports of the number of homeless children being assisted.

The procedure is as follows:

- (1) regionally managed Head Start centers ensure all children can enroll in early childhood education programs and provide written material to parents informing them of their rights
- (2) a local board of education homeless student liaison has policies and procedures to assist shelters and ensure that children are enrolled in school and immediately connect them to services and provide needed supplies and materials:
- (3) a local board of education has policies and procedures that cover guidelines for identification of homeless children/youth, registration/enrollment procedures, determination of best interests, withdrawal procedures, the role of the homeless liaison, and procedures for resolving enrollment disputes;
- (4) a local board of education homeless liaison will collaborate with shelters and other agencies to identify homeless youth and inform families of their eligibility for McKinney Vento services as well as having access to the full array of academic, social, and career programs; and
- (5) a local board of education homeless liaison will inform parents of their right to keep children in the school of origin or for the child to attend the school located where they are temporarily living; each decision is made considering the best interest of the student;
- (6) when disagreements arise, the board of education liaison will inform parents of their rights and explain the dispute resolution process;
- (7) once a parent decides on which school their student will attend, homeless liaisons work diligently and closely with other local board of education liaisons within the CoC as well as in Delaware and Virginia (bordering states) to minimize further disruption in the student/family situation;
- (8) the goal is success and nothing less for all students.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Provided	ders.
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NOFO Section V.B.1.d.

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

FY2023 CoC Application	Page 12	09/27/2023

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	No	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5. Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Collaboration with Federally Funded Programs and Victim Service Providers.

NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	state domestic violence coalitions	No
2.	state sexual assault coalitions	No
3.	other organizations that help this population	Yes

Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
NOFO Section V.B.1.e.	

	Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:
1.	update CoC-wide policies; and
	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

FY2023 CoC Application	Page 13	09/27/2023

violence.

1. Our CoC has one dedicated domestic violence shelter. This organization provides the entire CoC with an annual training on domestic violence safety planning, trauma informed care and victim centered care approaches. If updates to policies are needed, the CoC and DV provider work together to update training and policy. Staff at the Life Crisis Center maintains up-to-date training from local and statewide domestic violence organizations and they are

a valuable resource for the CoC when questions arise around domestic

2. Many of the organizations that participate in the CoC are already regularly trained on trauma-informed care and continually stay up-to-date on this information. As other trauma-informed care training opportunities present themselves, the CoC lead and other agencies within the CoC share these opportunities with the entire membership, with an explanation of the importance of this training.

This year, an additional training for the entire CoC about the topic of human trafficking was offered at an in-person CoC meeting. This training covered various trafficking types (labor, sex, familial, child), the action, means, and purpose of trafficking, what to look for with suspected trafficking victims, and how the regional navigator program at Life Crisis operates and how to refer victims to the program. For those who could not attend the in-person training, resources were forwarded to the full CoC membership.

1C-5b.	Coordinated Annual Training on Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC coordinates to provide training for:	I
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	1
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).	

FY2023 CoC Application	Page 14	09/27/2023	
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- Life Crisis provides an annual training to the full CoC membership on domestic violence safety planning, trauma informed care and victim centered care approaches and gives an overview of all services provided. This training is included in meeting minutes for future reference and as a resource for members unable to attend the live training. Life Crisis provides high quality therapy at no cost to victims of domestic violence, sexual assault and child abuse as well as survivors or homicide. Additional trainings on trauma-informed care are continually offered to the CoC by other organizations and although these may not be directly geared towards survivors of domestic violence, the information is useful when working with these survivors and others experiencing trauma. This year, a bonus training for the entire CoC about the topic of human trafficking was offered at an in-person CoC meeting. This training covered various trafficking types (labor, sex, familial, child), the action, means, and purpose of trafficking, what to look for with suspected trafficking victims, and how the regional navigator program at Life Crisis operates and how to refer victims to the program. For those who could not attend the in-person training, resources were forwarded to the full CoC membership.
- 2. Life Crisis provides a major Coordinated Entry component for the CoC as it operates the 24/7 crisis line and 211 for people seeking services. Safety is the primary concern for survivors of domestic violence and Life Crisis maintains planning protocols on their website. All of this is discussed with those seeking services. Therapeutic services begin with an assessment to determine the best individual/family-centered treatment plan and trauma-informed care plan to meet the needs of the individual or family. Treatment will be a collaboration between the therapist and those seeking help. Therapists at Life Crisis are a part of a comprehensive care team that will provide survivors as much support as needed.

1C-5c.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry includes:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

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FY2023 CoC Application	Page 15	09/27/2023

Applicant: Wicomico, Somerset, Worcester Counties CoC **Project:** MD-513 CoC Registration FY 2023

- 1. The CoC coordinated entry tool screens for victims of domestic violence and agency staff are trained to refer to Life Crisis. Our CoC uses a no wrong door model for coordinated entry, supplemented by 211 which is managed by Life Crisis. DV survivors are given victim-centered, trauma-informed services that align with best practices, and generally stay at the safe house for 60 days but can stay longer if safe housing cannot be located. Often, Life Crisis receives the initial call about people fleeing domestic violence and takes immediate steps to get them to the safety of their shelter. Life Crisis also has planning resources available on their website.
- 2. CoC and domestic violence staff were involved in the planning and implementation of the coordinated entry process which maximizes client choice for housing and services while ensuring safety and confidentiality. The DV provider utilizes a comparable database that also ensures confidentiality of client identity.

1C-5d	Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.
	NOFO Section V.B.1.e.
	Describe in the field below:
1	the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and
2	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.

(limit 2,500 characters)

- 1. The local domestic violence agency, Life Crisis, provides de-identified aggregate data from a comparable database to the CoC that assesses the special needs related to domestic violence, dating violence, sexual assault and stalking.
- 2. Survivors of domestic violence receive a minimum of 6 months and a maximum of 24 months rental assistance, with case management and support services. At the end of the rapid rehousing process, survivors will continue to receive case management services catered to aid their special needs related to specific traumas: therapeutic services begin with an assessment to determine the best victim-centered treatment plan and trauma-informed care plan to meet the needs of the individual or family. Treatment is collaborative between the therapist and domestic violence survivor, and as much support as is needed will be provided.

1C-5e.	Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.
	NOFO Section V.B.1.e.
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:
1.	whether your CoC has policies and procedures that include an emergency transfer plan;
2.	the process for individuals and families to request an emergency transfer; and
3.	the process your CoC uses to respond to individuals' and families' emergency transfer requests.

FY2023 CoC Application	Page 16	09/27/2023
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- 1. Yes, our CoC includes an emergency transfer plan in its policies.
- While the Coordinated Assessment Form includes referral information to Life Crisis Center, routinely, this referral is made by phone to protect the privacy of the individual(s) seeking assistance. During the phone call with Life Crisis Center Safe House staff, staff explore safety and housing needs to coordinate safe transfer of the individual or family seeking services to the Life Crisis Center. Coordination of safe emergency transfer is handled on an individual basis between the referral source and Life Crisis Center staff. Life Crisis Center follows a trauma-informed care approach across all programs, including a 24 hour crisis hotline and safe house. Life Crisis Center staff are trained in trauma informed and victim-centered care. Safety planning is completed over the phone with the survivor prior to entry at the safe house to disable location services on electronic devices and explore safe transportation and arrival at the safe house. Additional safety planning is completed while the survivor is in services at Life Crisis Center. The DV provider receives funding for the shelter operations and to provide rapid rehousing for DV survivors to obtain them safe housing after leaving the shelter.
- 3. HALS CoC has protocols in place to prioritize the safety needs of domestic violence, dating violence, sexual assault, and stalking survivors. The CoC employs a "no wrong door" approach to ensure DV survivors are assessed using the same Coordinated Assessment tool and methodology so that referrals are consistent across the CoC. The HALS CoC's Coordinated Assessment is client centered to address the needs of the client, including safeguards and exceptions for survivors of domestic violence. When a DV survivor presents at shelters, they are referred to Life Crisis for housing at the safe house and/or access to services provided by Life Crisis for DV victims.

1C-5f.	1C-5f. Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
		1
	Describe in the field below how your CoC:	
1.	ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC's geographic area; and	
2.	proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.	

- CoC and DV staff were involved in all planning and implementation of the Coordinated Assessment process which maximizes client choice for housing and services while ensuring safety and confidentiality. DV survivors usually stay at the safe house for 60 days but can stay longer if safe housing cannot be located for them within that period.
- 2. Our CoC is taking steps currently to streamline our coordinated entry system and along with that will come addressing systemic barriers to many populations which will include survivors of domestic violence, dating violence, sexual assault, or stalking. This process is in its infancy right now.

FY2023 CoC Application Page 17 09/27/2023

1C-5g.	Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC:	
1.	ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and	
2.	accounted for the unique and complex needs of survivors.	

- 1. Staff members at the sole domestic violence shelter, Life Crisis, consistently attend CoC meetings and other CoC trainings and will present feedback and examples of the needs of survivors to the group as a whole or, if depending on the situation, will contact CoC staff or other providers directly.
- 2. Due to the unique and complex needs of survivors, the CoC does not speak with individuals directly nor do they openly attend CoC or other meetings. All feedback is presented by a third-party while upholding the utmost level of confidentiality.

NOFO Section V.B.1.f.	
Not o Goddin V.B. IIII	
Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes
	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)? Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender

1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance.
	NOFO Section V.B.1.f.
	Describe in the field below:
1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti- discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

FY2023 CoC Application	Page 18	09/27/2023

- 1. The equity committee for the CoC is the primary entity tasked with updating anti-discrimination policies. This committee has recently become more active, with new members and with the CoC now meeting in-person, has begun to have some deeper conversations. The committee is primarily focused on racial and LGBTQ+ equity and will update the policy with a more focused lens on these two areas. The committee distributed a CoC-wide survey about equity and access at various providers and the results were quite eye-opening. Many of the responses were from non-CoC funded organizations that may not be officially required to comply with certain regulations around equity and housing, but with this information in hand the committee can now work towards convincing these organizations to take on a more equitable outlook.
- 2. The equity committee is planning to provide an updated anti-discrimination training to all CoC members, not just certain funded agencies or specific providers. The CoC Lead, who is a member of the equity committee as well, is the contact person for anyone in a shelter or program who feels that their rights have been violated. Because the CoC Lead is collecting complaints and information, she is able to guide the equity committee to create an updated policy for providers to follow that aligns with the CoC policy as a whole.
- 3. Currently, compliance issues are directed to the CoC Lead directly. She follows up with the complainant and the provider, and investigates the claim.
- 4. If the complaint is found to be legitimate, the CoC Lead informs the provider of the outcome of the investigation and will let them know of continued monitoring, punishment, and additional follow-up activities. Currently, a log is not retained of the various complaints but this is in the works to be used going forward in order to be able to see if certain providers are receiving more complaints than others, or if certain types of complaints are being received more often than others.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
	NOFO Section V B 1 a	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with–if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2022 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
MD Department of Housing and Community Development	0%	No	Yes
Wicomico Housing Authority	0%	No	Yes

FY2023 CoC Application	Page 19	09/27/2023

1C-7a	Written Policies on Homeless Admission Preferences with PHAs.
	NOFO Section V.B.1.g.
	Describe in the field below:
1	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

1. Neither of the PHAs that provide housing have a specific housing preference, although they do serve homeless individuals. Both PHAs are active CoC members that collaborate with the CoC to provide Emergency Housing Vouchers (EHVs), and an MOU has been signed by the CoC Lead and both PHAs. Additionally, one of the local PHAs (Maryland Department of Housing and Community Development) is the only local PHA that manages HUD VASH vouchers.

1C-7b.	1C-7b. Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		No

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	
		ı

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)		No	
2.	Family Unification Program (FUP)		No	
3.	Housing Choice Voucher (HCV)		No	
4.	. HUD-Veterans Affairs Supportive Housing (HUD-VASH)		No	
5.	Mainstream Vouchers		No	
FY2023 CoC Application		Page 20	09/27	/2023

6	S. Non-Elderly Disabled (NED) Vouchers	No
7	7. Public Housing	No
8	B. Other Units from PHAs:	
		No
1C-7	7d. Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness	ss.
	NOFO Section V.B.1.g.	
	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
	2. Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	
1C-7	7e. Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	ng
	NOFO Section V.B.1.g.	
\	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Cho /ouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Dice No
1C-7e	.1. List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program	n.
	Not Scored–For Information Only	···
Do EH	oes your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the development of the Program?	he Yes
	you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every HA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.	′
PHA		
MD Department of		
Wicomico Housing		

1C-7e.1. List of PHAs with MOUs

Name of PHA: MD Department of Housing and Community

Development

1C-7e.1. List of PHAs with MOUs

Name of PHA: Wicomico Housing Authority

1D. Coordination and Engagement Cont'd

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

 - 24 CFR part 578;- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

FY2023 CoC Application

1D-	1. Discharge Planning Coordination.		
	NOFO Section V.B.1.h.		
	Select yes or no in the chart below to indicate whether your CoC actively systems of care listed to ensure persons who have resided in them longe discharged directly to the streets, emergency shelters, or other homeless	er than 90 days are not	
1. Foster Care		Yes	
2. Health Care		Yes	
3. Mental Health Care		Yes	
4. Correctional Facilities		Yes	
	• • • • • • • • • • • • • • • • • • • •		
1D-	2. Housing First–Lowering Barriers to Entry.		
	NOFO Section V.B.1.i.		
1. E	NOFO Section V.B.1.i. Inter the total number of new and renewal CoC Program-funded PSH, RRH,	SSO non-coordinated	7
e F	NOFO Section V.B.1.i. Enter the total number of new and renewal CoC Program-funded PSH, RRH, ntry, Safe Haven, and Transitional Housing projects your CoC is applying for program Competition.	r in FY 2023 CoC	7
9 F 2. E	NOFO Section V.B.1.i. Inter the total number of new and renewal CoC Program-funded PSH, RRH, ntry, Safe Haven, and Transitional Housing projects your CoC is applying for	r in FY 2023 CoC SSO non-coordinated	
2. E E F F F F F F F F F F F F F F F F F	NOFO Section V.B.1.i. Inter the total number of new and renewal CoC Program-funded PSH, RRH, ntry, Safe Haven, and Transitional Housing projects your CoC is applying for Program Competition. Inter the total number of new and renewal CoC Program-funded PSH, RRH, ntry, Safe Haven, and Transitional Housing projects your CoC is applying for	SSO non-coordinated r in FY 2023 CoC H, SSO non-Coordinated its CoC Priority Listing in	7
2. E E F F F F F F F F F F F F F F F F F	NOFO Section V.B.1.i. Inter the total number of new and renewal CoC Program-funded PSH, RRH, ntry, Safe Haven, and Transitional Housing projects your CoC is applying for program Competition. Inter the total number of new and renewal CoC Program-funded PSH, RRH, ntry, Safe Haven, and Transitional Housing projects your CoC is applying for program Competition that have adopted the Housing First approach. This number is a calculation of the percentage of new and renewal PSH, RRH intry, Safe Haven, and Transitional Housing projects the CoC has ranked in the FY 2023 CoC Program Competition that reported that they are lowering by	SSO non-coordinated r in FY 2023 CoC H, SSO non-Coordinated its CoC Priority Listing in	7
2. E E F	NOFO Section V.B.1.i. Inter the total number of new and renewal CoC Program-funded PSH, RRH, ntry, Safe Haven, and Transitional Housing projects your CoC is applying for program Competition. Inter the total number of new and renewal CoC Program-funded PSH, RRH, ntry, Safe Haven, and Transitional Housing projects your CoC is applying for program Competition that have adopted the Housing First approach. This number is a calculation of the percentage of new and renewal PSH, RRH intry, Safe Haven, and Transitional Housing projects the CoC has ranked in the FY 2023 CoC Program Competition that reported that they are lowering by	SSO non-coordinated r in FY 2023 CoC H, SSO non-Coordinated its CoC Priority Listing in	7 7 100%

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

Page 23

09/27/2023

	Describe in the field below:
1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach.

- 1. The CoC holds regular meetings to discuss projects, participants and wait list clients. The projects that adhere to the Housing First approach regularly confirm that there are no preconditions to assistance nor service participation requirements.
- 2. To ensure a project is compliant with housing first, the CoC explores factors such as no income requirements, no services requirements, no criminal background checks, and no requirement to be substance free; i.e., the Housing First parameters.
- 3. Five of our projects are administered by the Somerset County Health Department, which is also the collaborative applicant for this NOFO. Because of this, those overseeing the project are very much aware of the importance of Housing First and strive for compliance. The other two projects applied for in this NOFO are administered by the Maryland BHA, who is also dedicated to compliance. Projects outside of the competition are not formally evaluated, but the case managers and providers are all contacted frequently. If any information from clients or other sources reaches the CoC Lead that Housing First is not being followed, this will prompt an investigation.

1D-3.	Street Outreach—Scope.
	NOFO Section V.B.1.j.
	Describe in the field below:
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

FY2023 CoC Application	Page 24	09/27/2023
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Applicant: Wicomico, Somerset, Worcester Counties CoC **Project:** MD-513 CoC Registration FY 2023

- 1. All 3 counties in the CoC (Somerset, Wicomico, and Worcester) have PATH and SSVF programs covering the entire area and 2 counties have HSP/ESG funded agencies who conduct street outreach of homeless individuals. In addition, each county health department has peer support specialists who connect people with substance abuse issues with needed services. These peer support specialists refer clients they meet on the street to PATH & HSP/ESG case managers for assistance.
- 2. The CoC's street outreach covers 100% of the CoC's geographic area.
- 3. PATH, SSVF and HSP/ESG-funded street outreach case managers travel to locations where unsheltered homeless either frequent or live (such as encampments) on a weekly basis.
- 4. Thanks to additional funding from HSP and ESG funding, the CoC's street outreach has been strengthened. In continuation of changes made several years ago when the CoC mandated street outreach, the PATH program continues to be conducted by visiting those who are street homeless outside of shelters and agencies and who are least likely to request assistance. Regular outreach is still being conducted by a local homeless outreach team (HOT) to engage and stabilize those who are most vulnerable.

1D-4. Strategies to Prevent Criminalization of Homelessness.

NOFO Section V.B.1.k.

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

	Your CoC's Strategies	Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	Yes	No
4.	Implemented community wide plans	Yes	No
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.I.	

HMĬS Data

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FY2023 CoC Application	Page 25	09/27/2023

RH beds available to serve all populations as reported households served per longitudinal HMIS data, e.g.,	93

1D-6.	Mainstream Benefits-CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF-Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.
	NOFO Section V.B.1.m
	Describe in the field below how your CoC:
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

FY2023 CoC Application	Page 26	09/27/2023

1. The CoC informs its members throughout the year about available mainstream resources to program participants such as the Affordable Care Act, Medicaid, SOAR, SSI, TANF, WIC, VA medical benefits and substance abuse and mental health services though agenda topics at regular CoC meetings. These presentations are distributed in written form via meeting minutes. The governance committee has representation from local health departments (which oversee public mental health and substance abuse services, ACT benefits and WIC) and also local departments of social services which oversee state disability income, Medicaid, SNAP and TANF. All CoC member agencies assist their participants in obtaining food stamps and Medicaid upon entry. Worcester County Health Department is the lead agency for our region for health insurance available under the Affordable Care Act.

During the open enrollment period for the ACA, information is distributed via the CoC email group to ensure all members are aware of this resource. The CoC reviews Medicaid and other benefits through their quarterly review of agency HMIS data to ensure that individuals and families are connected to Medicaid and other benefits through the case management available at CoC HSP agencies.

- 2. Through the CoC email group, mainstream resource availability information and materials are distributed to all members. The CoC website also contains the annually updated HALS Resource Guide.
- 3. The SOAR program is an ongoing state program working to combat the opioid crisis. The largest mental health provider in the CoC takes the lead for SOAR and conducts monthly case conferencing with SOAR case managers and also provides primary care services.

1D-7. Increasing Capacity for Non-Congregate Sheltering.

NOFO Section V.B.1.n.

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

The city of Salisbury, the largest metropolitan area in Wicomico county and in our three-county Continuum of Care, has finally completed and has opened and begun housing individuals in their pallet village this year. This tiny home neighborhood was intended to provide transitional shelter for 22 individuals in their own 8x8 pallet home, containing a bed, mini refrigerator and microwave. At this time, 8 individuals are housed at Anne Street Village.

From the City's website: In collaboration with case managers, each resident will participate in a three-tiered program to facilitate the transition into permanent housing through the City's Housing First program. Residents will work with their case manager to develop daily living skills, savings and budgeting plans, and self-determined SMART Goals in preparation for obtaining permanent housing. The goal of Anne Street Village is to transition residents into permanent housing by month 12, whenever possible, including an acclimation period. Anne Street Village is an initiative from the City of Salisbury's Housing First program. Per the National Alliance to End Homelessness, the Housing First approach views housing as the foundation for life improvement and enables access to permanent housing without prerequisites or conditions beyond those of a typical renter

Each home has electricity, heat and air conditioning and the village will share a bathroom building. The homes are connected by concrete walkways, with green space for container gardening and privacy fencing. The other providers in the CoC have been eagerly watching this project unfold and possibly exploring similar housing options in other locations. Aside from the above-mentioned project, the CoC and its participating programs are always interested in the discovery and acquisition of non-congregate shelter. Unfortunately, a lack of affordable housing in still quite limited. During regular client update meetings among CoC member organizations, available housing is discussed and referrals are made if housing is currently available.

In Worcester county, a developer has announced future plans for hotel renovation for studio apartments/efficiencies. This project is still in the very beginning phases.

ID-8.	Partnerships with Public Health Agencies–Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

FY2023 CoC Application	Page 28	09/27/2023

Applicant: Wicomico, Somerset, Worcester Counties CoC **Project:** MD-513 CoC Registration FY 2023

- 1. The CoC is directly involved with public health departments for the three counties it serves. There is constant discussion and information sharing among the CoC and HD as well as the CoC and providers. At the beginning of the COVID-19 pandemic, guidance was quickly issued from the state level and disseminated through all three health departments.
- 2. Since the COVID pandemic, all congregate shelter providers have been very interested in their clients' health and safety status, and our outreach teams have always been aware of safety needs. PPE, testing, cleaning protocols, and quarantine options were all implemented initially and as the pandemic has changed over the past two years, precautionary steps are evaluated regularly. Local street outreach providers are still regularly checking on our unsheltered clients and needs are met for them as well.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.
	NOFO Section V.B.1.o.
	Describe in the field below how your CoC:
1.	shared information related to public health measures and homelessness, and
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

(limit 2,500 characters)

- 1. Pertinent information received from CDC, HUD, and the State health department is shared electronically with the CoC in a timely manner. If a provider has immediate questions or concerns, they are able to reach any of the collaborative applicant (Somerset County Health Department) or their own local health department staff and they can answer questions or offer assistance.
- 2. Our CoC Lead is housed at the local health department (Somerset County, MD) and has no issue communicating with providers. The CoC Lead has an excellent working relationship with the other two local health departments and can provide information and referrals to them as needed. If a provider has an issue needing resolution involving infectious disease, they may contact the CoC Lead for guidance or directly contact their county health department for assistance.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	covers 100 percent of your CoC's geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

FY2023 CoC Application	Page 29	09/27/2023

1. Our CoC's coordinated entry system is based on the no wrong door approach to ensure that all geographic areas are covered. The CoC's geographic area consists of three counties and our coordinated entry contains resources separated by each county, if appropriate. Some resources will accept individuals from multiple counties and those are noted as well.

- 2. The CoC continues to monitor and evaluate the effectiveness of the coordinated assessment system to ensure that it reaches those people who are least likely to apply for homelessness assistance. Our tool was modified to include COVID-19 resources and we continue to divert to emergency shelters as possible and still utilize outreach workers to seek out those who are street homeless or individuals living in encampments. Two groups within the CoC continue to seek out and connect with chronically homeless individuals and assist them with shelter PSH or HUD VASH vouchers, on a weekly and biweekly basis. Agencies work to identify needs using the coordinated assessment tool and matrix and once needs are identified, agencies work together to find services in a timely manner for clients most in need of assistance. The CoC monitors the coordinated entry system to ensure timeliness of services and it continues to be a dynamic and evolving process. The assessment tool includes a self-sufficiency outcome matrix which allows for prioritization of rapid rehousing and permanent housing for those clients most in need. We continue to offer case management services for need identification and follow-up.
- 3. Recently, in response to staff turnover at agencies within the CoC and a general discussion about the shortfalls our our coordinated assessment system, the CoC has begun to work towards overhauling coordinated entry process and forms. Coordinated assessment workshops have been planned and one feedback session has already occurred, with more feedback still coming. Additional sessions are planned with the hopes that every interested agency in the CoC will be heard and their feedback utilized to make the system better.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
4.	takes steps to reduce burdens on people using coordinated entry.	

FY2023 CoC Application	Page 30	09/27/2023

1. The CoC continues to monitor and evaluate the effectiveness of the coordinated assessment system to ensure that it reaches those people who are least likely to apply for homelessness assistance. Our tool was modified to include COVID-19 resources and we continue to divert to emergency shelters as possible and still utilize outreach workers to seek out those who are street homeless or individuals living in encampments. Two groups within the CoC continue to seek out and connect with chronically homeless individuals and assist them with shelter PSH or HUD VASH vouchers, on a weekly and biweekly basis.

- 2. The assessment tool includes a self-sufficiency outcome matrix which allows for prioritization of rapid rehousing and permanent housing for those clients most in need. We continue to offer case management services for need identification and follow-up.
- 3. Agencies work to identify needs using the coordinated assessment tool and matrix and once needs are identified, agencies work together to find services in a timely manner for clients most in need of assistance. The CoC monitors the coordinated entry system to ensure timeliness of services to the client's satisfaction, and it continues to be a dynamic and evolving process.
- 4. Our CoC's coordinated entry system is based on the no wrong door approach to ensure that all geographic areas are covered. The CoC's geographic area consists of three counties and our coordinated entry contains resources separated by each county, if appropriate. Some resources will accept individuals from multiple counties and those are noted as well.

1D-9b.	Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry–Reporting Violations.
	NOFO Section V.B.1.p.
	Describe in the field below how your CoC through its centralized or coordinated entry:
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

FY2023 CoC Application	Page 31	09/27/2023
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- 1. Our coordinated entry process is utilized by many providers in the CoC, and not only the ones who are required to use it. With this expanded partnership, it is very likely that we are reaching as many people experiencing homelessness as possible.
- 2. Each coordinated entry-utilizing provider that is providing housing services will inform participants of their rights under federal, state, and local fair housing and civil rights laws.
- 3. All providers using the CoC's coordinated entry system have a good working relationship with the CoC lead/collaborative applicant. Any conditions or actions that impede fair housing for current or prospective participants should be reported to the CoC lead for review and correction.

1D-1	10. Advancing Racial Equity in Homelessness–Conducting Assessment.	
	NOFO Section V.B.1.q.	
1. H	las your CoC conducted a racial disparities assessment in the last 3 years?	No
	-	
2. E	enter the date your CoC conducted its latest assessment for racial disparities.	01/31/2019
2. E	Enter the date your CoC conducted its latest assessment for racial disparities.	01/31/2019
2. E	Enter the date your CoC conducted its latest assessment for racial disparities.	01/31/2019
1	Enter the date your CoC conducted its latest assessment for racial disparities. Da. Process for Analyzing Racial Disparities–Identified Racial Disparities in Provision or Outcomes of Homeless Assistance.	01/31/2019

your CoC's process for analyzing whether any racial disparities are present in the provision or

2. what racial disparities your CoC identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

Describe in the field below:

outcomes of homeless assistance; and

FY2023 CoC Application	Page 32	09/27/2023
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Applicant: Wicomico, Somerset, Worcester Counties CoC **Project:** MD-513 CoC Registration FY 2023

- 1. The recently revived equity committee has been discussing racial disparities and homelessness for our CoC, and is planning to complete some tasks related to this. This will work in conjunction with our homeless advisory council, so that we may hear from those with lived experience about racial concerns. Our HMIS vendor does not have the capacity to create a designated Racial Disparity report until HUD, HHS, or the VA requires it. Our state HMIS lead has been trying for years to add this ability as well as asking for demographic filters on the canned APR report, but they are currently unable to provide this. Because of this, we are only able to use information from HMIS, plus data from the LSA and SPM to look at the big picture. The most recent analysis consisted of a spreadsheet of HMIS data that broke down each type of program (emergency shelter, rapid re-housing, prevention, and permanent supportive housing) and the demographics of each household plus income and positive exit rates. Going forward, we are hoping that with the new reporting platform within HMIS, a state-wide training will occur which will allow us to create custom reports that fit our needs. The HUD racial disparity tool will also be utilized along with Stella data.
- 2. The most recent analysis (2019) identified two disparities:
- People of different races or ethnicities are more likely to receive homeless assistance
- People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance

1D-10b.	Implemented Strategies that Address Racial Disparities.	
	NOFO Section V.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	

FY2023 CoC Application	Page 33	09/27/2023
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12.

1D-10c. Implemented Strategies that Address Known Disparities.

NOFO Section V.B.1.q.

Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The most recent analysis of our homeless system was completed in 2019. The results of that analysis identified two areas needing attention: the higher rate of non-white people needing homeless assistance and a higher rate of non-white people with a poorer outcome after homeless assistance. We will utilize at the HUD racial equity tool and are planning on completing a separate racial disparity analysis on each program using customized HMIS reports, LSA, and SPM data.

The below statements are pulled from the racial disparity analysis in 2019 and still reflect what the CoC must focus on:

- The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.
- The CoC has revived the homeless advisory council of homeless or formerly homeless individuals to solicit their opinions about racial disparity.
- The CoC has committees and other resources charged with analyzing and addressing racial disparities related to homelessness.
- The CoC continues to analyze coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.
- The CoC is also using STELLA data and HUD Racial Disparity Tool to continue its analysis of racial disparity.
- The CoC is conducting additional research to understand the scope and needs of difference races or ethnicities experiencing homelessness.
- The CoC has started to analyze racial disparity by program and then by agency through quarterly HMIS data.

The results of this analysis initially shows that people of different races seek services from agencies where the staff look like them. In counties with higher concentrations of difference races, CoC agencies also serve races representative of their county's racial composition.

1D-10d.	Tracked Progress on Preventing or Eliminating Disparities.	
	NOFO Section V.B.1.q.	
	Describe in the field below:	
1.	the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and	
2.	the tools your CoC uses.	

FY2023 CoC Application	Page 34	09/27/2023

- 1. The statements below are still accurate, even though they were initially introduced several years ago. The CoC remains in a slight rebuilding process post-COVID and is also working though staff changes that affected the activity of some committees, but we are committed to tracking and either preventing or eliminating future disparities.
- The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.
- The CoC has revived the homeless advisory council of homeless or formerly homeless individuals to solicit their opinions about racial disparity.
- The CoC has committees and other resources charged with analyzing and addressing racial disparities related to homelessness.
- The CoC continues to analyze coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.
- The CoC is conducting additional research to understand the scope and needs of difference races or ethnicities experiencing homelessness.
- The CoC has started to analyze racial disparity by program and then by agency through quarterly HMIS data.
- 2. Two formal tools that the CoC is using in this process are STELLA data and HUD Racial Disparity Tool to continue its analysis of racial disparity. The new Eva tool that HUD rolled out earlier this year has not been utilized by us yet, but looks promising and the CoC plans to investigate it further.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking–CoC's Outreach Efforts.	
	NOFO Section V.B.1.r.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

Our recently revived Homeless Advisory Council has primarily done outreach verbally and via flyers posted at the location of the council meetings, where many homeless individuals receive services. The council has tried other inperson events as well, with participation at a giveaway event for homeless residents in Wicomico County and with several visits to the pallet home neighborhood to have conversations with residents in transitional housing there.

Going forward, the meetings could be advertised on various social media outlets as appropriate and perhaps either phone call or text messaging reminders could be implemented.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

FY2023 CoC Application	Page 35	09/27/2023

You must upload the Letter Signed by Working Group attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included in the decisionmaking processes related to addressing homelessness.	2	2
2.	Participate on CoC committees, subcommittees, or workgroups.	2	2
3.	Included in the development or revision of your CoC's local competition rating factors.	2	2
4.	Included in the development or revision of your CoC's coordinated entry process.	2	2

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The organizations providing employment and and professional development to homeless individuals include the One Stop Job Market, Department of Labor, Tri-County Workforce Development, Goodwill Employment Program, Telamon, Homeless Veterans Reintegration Program (HVRP), Wor-Wic Community College and the work of case management staff at shelters, rapid rehousing and prevention programs who connect their participants to employment opportunities.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	
		1
	Describe in the field below:	
1.	how your CoC routinely gathers feedback from people experiencing homelessness;	
2.	how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and	
3.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.	

EV2023 CoC Application	Page 36	09/27/2023
1 12023 COC Application	i age so	03/21/2023

Project: MD-513 CoC Registration FY 2023

1. Retaining the presence of people with lived experience has been a difficulty for our CoC recently. We do have some providers who will routinely provide feedback from comments they receive from their clients. The CoC has recently revived our Homeless Advisory Council to some success. This council is facilitated by CoC members and is intended to include people with lived experience providing feedback on their needs and concerns with the plan to take these needs and concerns back to the CoC as a whole and make supportive and appropriate changes. This council has not been very successful

2. Through ongoing case management, our CoC gathers feedback from individuals and families housed through CoC-funded projects. Case managers will continue to work with or check in with their clients, and any constructive feedback is shared with the CoC as a whole.

with getting feedback yet, but is actively pursuing other means of meeting

homeless individuals and getting information.

3. Our CoC members are vocal about challenges that arise, and this applies to information that comes from current homeless clients as well. The CoC may not hear directly from those with lived experience consistently, but members of the CoC will regularly share issues their clients are having or noticing either in the full CoC meeting or in the smaller committee and client review meetings.

1D-12.	Increasing Affordable Housing Supply.
	NOFO Section V.B.1.t.
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:
1.	reforming zoning and land use policies to permit more housing development; and
2.	reducing regulatory barriers to housing development.

Project: MD-513 CoC Registration FY 2023

1. The largest city within our Continuum of Care, Salisbury, has been working towards creating a pallet housing village for the past two years. This self-contained "neighborhood" sits within a residential area on city-owned property but before it could be built, an amendment had to be passed to authorize the zoning code (among other exemptions). The initial zoning change allowed these 24 8x8 single-occupancy homes, plus one office, to sit on a residential city lot. Each tiny home will have electricity, heating and air conditioning but residents will share a communal bathroom building. One of the zoning changes included an amendment to the building code to allow buildings used for human habitation to be exempt from the existing plumbing rule, in order to more quickly make these homes habitable and keep costs down. Another approved resolution authorized the establishment of a temporary housing facility and defining the need for the facility and the services provided. It also authorizes the city administration to develop eligibility criteria, a selection process, and rules and regulations for the village.

2. Salisbury has also created the "Here is Home" housing expansion initiative, with incentives to bring over 8,000 new housing units to the area in the next 5 years. The incentive program offers waivers for connection fees, site fees, building permits, and water/sewer fees on all new single-family, multi-family, duplex, townhouse apartment, assisted living, senior living, group care, and condominium construction projects, provided they will be shovel-in-the-ground no later than October 2023. Most of the unsheltered homeless persons in the CoC reside in the Salisbury area, and the city is also experiencing a massive growth spurt which equates to serious housing demand along with increased housing shortages. As of the close of the program application period in February, Salisbury's Department of Infrastructure and Development had received plans for over 5,000 apartment units, 161 assisted-living units, 376 duplexes, almost 1,400 single-family detached homes, 600 townhomes, and over 400 units that will become either townhomes or apartments depending upon future demand.

1E. Project Capacity, Review, and Ranking–Local Competition

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

FY2023 CoC Application

1	E-1. Web Posting of Your CoC's Local Competition Deadline—Advance Public Notice.	
	NOFO Section V.B.2.a. and 2.g.	
	You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.	
		27/20/2020
1.	Enter your CoC's local competition submission deadline date for New Project applicants to submit their project applications to your CoC—meaning the date your CoC published the deadline.	07/28/2023
2.	Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC's local competition—meaning the date your CoC published the deadline.	07/28/2023
1	E-2. Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	
	You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	
1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes

4. Provided points for projects that addressed specific severe barriers to housing and services.

Page 39

Yes

09/27/2023

PH-PSH

5.	5. Used data from comparable databases to score projects submitted by victim service providers.		No
6.	6. Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those overrepresented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.		
45	- 0-	0d Built Farms for One Built of form Years 0.00 Level One at the control of t	I
16		Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
		NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	
		You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.	
		Complete the chart below to provide details of your CoC's local competition:	
1	Whs	at were the maximum number of points available for the renewal project form(s)?	

You must provide a response for elements 1 through 3 in question 1E-2a.

3. What renewal project type did most applicants use?

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.
	NOFO Section V.B.2.d.
	Describe in the field below:
1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

FY2023 CoC Application	Page 40	09/27/2023

- 1. Each project for this year was a renewal project, so the ranking committee utilized HMIS data (using each project's APR for the previous year) to analyze housing data.
- 2. Length of time to permanent housing was also pulled from the APR for each project. Due to the unfortunate side effects of COVID and the effect this has had on the landlord/renter relationship, not many clients were able to exit PSH into permanent housing. Thankfully, no clients exited any projects back into homelessness or temporary housing situations, but we are still challenged with finding safe, cost-effective, and client-approved housing.
- 3. Additional preference was given to projects with higher numbers of chronically homeless individuals represented.
- 4. Much discussion about this consideration occurred within the ranking committee meetings. There was on particular project that had very high costs per client, but served chronic clients only. The costs were not overlooked, but due to the nature of the needs of the clients affected, this project was ranked in Tier I.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
	Describe in the field below:	
1.	how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over- represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

- 1. The rating factors were developed for the previous competition (2019) and the committee involved consisted of three members, all women: two white women and one Black woman. The members represented various (non-CoC funded) local providers and each member has also been involved in our local homelessness community for several years.
- 2. The review, selection and ranking process was completed by the same committee.
- 3. No specific barriers to participation have been identified within the seven PSH projects submitted for renewal.

1E-4.	Reallocation–Reviewing Performance of Exis			
	NOFO Section V.B.2.f.			
	Describe in the field below:			
FY2023 CoC Application		Page 41	09/27/2023	

1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;
	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

- 1. The CoC has documented reallocation process that was developed in 2016, modified and approved in 2018 and is available to all CoC members. The steps are:
- Prior to the CoC NOFO competition, each CoC-funded project is asked about their desire to voluntarily reallocate their project.
- If problems are identified as a result of annual project monitoring and issues are not corrected within the specified time period, the governance committee may notify the CoC-funded PSH project that they will recommend reallocation to the full CoC. At the next CoC meeting after the project is notified, the findings of the monitoring review will be given to the full CoC and they will be asked to vote on whether or not to reallocate the project in the new CoC NOFO competition.
- 2. No projects were identified using this criteria for this year.
- 3. No projects were reallocated this year.
- 4. There was not one specific project that was obviously less well-performing this year compared to the other projects. All of these projects are renewals and have been renewed for several years, and looking back on historical ranking data, each project does well some years and less well other years. This fact, coupled with the continued need for housing and supports for the clients in these programs has made it difficult to define what is less needed.

1E-4a.	Reallocation Between FY 2018 and FY 2023.	
	NOFO Section V.B.2.f.	
		_
	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023?	No
1		
	E-5. Projects Rejected/Reduced-Notification Outside of e-snaps.	
	E-5. Projects Rejected/Reduced–Notification Outside of e-snaps. NOFO Section V.B.2.g.	

FY2023 CoC Application	Page 42	09/27/2023

FY2023 CoC Application

1	. Did your CoC reject any	project application(s) submitted for funding during its local competition?	No
2	. Did your CoC reduce fur competition?	nding for any project application(s) submitted for funding during its local	No
3	. Did your CoC inform app submitted for funding du	olicants why your CoC rejected or reduced their project application(s) ring its local competition?	
4	applicants that their projection	lement 1 or element 2 of this question, enter the date your CoC notified ect applications were being rejected or reduced, in writing, outside of e-snaps. on various dates, enter the latest date of any notification. For example, if you /26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	
1	E-5a. Projects Accepted-	Notification Outside of e-snaps.	
	NOFO Section V.B.	2.g.	
	You must upload the	e Notification of Projects Accepted attachment to the 4B. Attachments Screen.	
	ranked on the New and lapplicants on various da	notified project applicants that their project applications were accepted and Renewal Priority Listings in writing, outside of e-snaps. If you notified tes, enter the latest date of any notification. For example, if you notified 3, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	09/15/2023
1	E 5h Local Competition 9	Selection Results for All Projects.	
	E-SD. LOGAL COMPERION S	relection results for All Frojects.	
	NOFO Section V.B.	•	
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	NOFO Section V.B. You must upload the	2.g. e Local Competition Selection Results attachment to the 4B. Attachments clude:	Yes
1	NOFO Section V.B. You must upload the Screen. Does your attachment in 1. Project Names; 2. Project Scores; 3. Project accepted or re 4. Project Rank-if accep 5. Requested Funding A 6. Reallocated funds. E-5c. Web Posting of CoC Competition Application NOFO Section V.B.	2.g. e Local Competition Selection Results attachment to the 4B. Attachments clude: elected status; ted; mounts; and C-Approved Consolidated Application 2 Days Before CoC Program attion Submission Deadline. 2.g. and 24 CFR 578.95. e Web Posting—CoC-Approved Consolidated Application attachment to the 4B	
1	NOFO Section V.B. You must upload the Screen. Does your attachment in 1. Project Names; 2. Project Scores; 3. Project accepted or re 4. Project Rank-if accep 5. Requested Funding A 6. Reallocated funds. E-5c. Web Posting of CoC Competition Application Application Application NOFO Section V.B. You must upload the Attachments Screen Enter the date your CoC partner's website—which 1. the CoC Application; a	2.g. e Local Competition Selection Results attachment to the 4B. Attachments clude: ejected status; ted; mounts; and C-Approved Consolidated Application 2 Days Before CoC Program tion Submission Deadline. 2.g. and 24 CFR 578.95. e Web Posting—CoC-Approved Consolidated Application attachment to the 4B. posted the CoC-approved Consolidated Application on the CoC's website or included:	
1	NOFO Section V.B. You must upload the Screen. Does your attachment in 1. Project Names; 2. Project Scores; 3. Project accepted or re 4. Project Rank-if accept 5. Requested Funding A 6. Reallocated funds. E-5c. Web Posting of CoC Competition Application Application Application and the Attachments Screen Scre	2.g. e Local Competition Selection Results attachment to the 4B. Attachments clude: ejected status; ted; mounts; and C-Approved Consolidated Application 2 Days Before CoC Program tion Submission Deadline. 2.g. and 24 CFR 578.95. e Web Posting—CoC-Approved Consolidated Application attachment to the 4B n. posted the CoC-approved Consolidated Application on the CoC's website or included: and sallocation forms and all New, Renewal, and Replacement Project Listings.	
1	NOFO Section V.B. You must upload the Screen. Does your attachment in 1. Project Names; 2. Project Scores; 3. Project accepted or re 4. Project Rank-if accept 5. Requested Funding A 6. Reallocated funds. E-5c. Web Posting of CoC Competition Application Application Application and the Attachments Screen Scre	2.g. e Local Competition Selection Results attachment to the 4B. Attachments clude: ejected status; ited; mounts; and C-Approved Consolidated Application 2 Days Before CoC Program ition Submission Deadline. 2.g. and 24 CFR 578.95. e Web Posting—CoC-Approved Consolidated Application attachment to the 4B 1. posted the CoC-approved Consolidated Application on the CoC's website or included: and pallocation forms and all New, Renewal, and Replacement Project Listings.	

Page 43

09/27/2023

Applicant: Wicomico, Somerset, Worcester Counties CoC	MD-513 CoC
Project: MD-513 CoC Registration FY 2023	COC_REG_2023_204676

Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	09/26/2023

2A. Homeless Management Information System (HMIS) Implementation

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

FY2023 CoC Application

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	
		_
Ente	er the name of the HMIS Vendor your CoC is currently using.	WellSky
2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	
	The second of th	
		la: . a a
Sele	ect from dropdown menu your CoC's HMIS coverage area.	Single CoC
2A-3.	HIC Data Submission in HDX.	_
ZA-3.		
	NOFO Section V.B.3.a.	
Ente	er the date your CoC submitted its 2023 HIC data into HDX.	04/28/2023
2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	
		_
	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;	
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database–compliant with the FY 2022 HMIS Data Standards; and	

Page 45

09/27/2023

Project: MD-513 CoC Registration FY 2023

3. state whether your CoC's HMIS is compliant with the FY 2022 HMIS Data Standards.

(limit 2,500 characters)

- 1. Our CoC has applied for state funding to help our DV provider purchase and implement a new comparable database in FY2023.
- 2. Yes, the one dedicated DV service/housing provider in the CoC is using a database that is compliant with the FY2022 HMIS Data Standards.
- 3. Yes, the HMIS used by our CoC is compliant with the FY2022 HMIS Data Standards.

2A-5.	Bed Coverage Rate-Using HIC, HMIS Data-CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Enter 2023 HIC and HMIS data in the chart below by project type:

Project Type	Total Year-Round Beds in 2023 HIC	Total Year-Round Beds in HIC Operated by Victim Service Providers	Total Year-Round Beds in HMIS	HMIS Year-Round Bed Coverage Rate
1. Emergency Shelter (ES) beds	294	17	277	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	29	0	29	100.00%
4. Rapid Re-Housing (RRH) beds	123	0	123	100.00%
5. Permanent Supportive Housing (PSH) beds	319	0	319	100.00%
6. Other Permanent Housing (OPH) beds	0	0	0	

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.
NOFO Section V.B.3.c.	
	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

Not applicable.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen.	

FY2023 CoC Application	Page 46	09/27/2023
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Applicant: Wicomico, Somerset, Worcester Counties CoC

Project: MD-513 CoC Registration FY 2023

MD-513 CoC COC_REG_2023_204676

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 yes p.m. EST?

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and

(limit 2,500 characters)

FY2023 CoC Application

- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	
Ente	er the date your CoC conducted its 2023 PIT count.	01/25/2023
2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	
Ent	er the date your CoC submitted its 2023 PIT count data in HDX.	04/28/2023
2110	or the date your edge dubilitied to 2020 f ff eddit data in fib.k.	04/20/2020
2B-3.	PIT Count–Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	
	Describe in the field below how your CoC:	
1.	engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;	
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and	
3.	included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.	

Page 48

09/27/2023

Project: MD-513 CoC Registration FY 2023

1. The CoC works very closely with the sole organization specifically serving homeless youth, Fenix Youth Project. FYP is proactive and understands the importance of the PIT count and although they did not have a dedicated overnight shelter at the time of the 2022 PIT count, they were receptive to information that will help them in the future as they had upcoming plans to open an emergency shelter.

- 2. Fenix Youth Project interviews the youth that attend their drop-in center during the day and evening, but there is no particular location that was identified where these folks would be staying overnight. Many homeless youth in our area do not fit in the HUD definition of homelessness as they tend to couch surf for overnight shelter. Also, a new ambassador program implemented in the City of Salisbury began after the most recent PIT count but if this project continues, it will allow for these ambassadors to contact youth staying on the street in the downtown area and connect them with resources, most likely Fenix Youth Project. With continued outreach, this should allow the CoC to more successfully identify unhoused youth in this area and provide them needed services.
- 3. Some homeless youth were represented in the actual PIT count if they were staying in an emergency shelter or included in the unsheltered count. The actual count was completed by PIT teams in each of the CoC's three counties but no homeless youth were on these teams.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.
	NOFO Section V.B.5.a and V.B.7.c.
	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and
3.	describe how the changes affected your CoC's PIT count results; or
4.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2023.

(limit 2,500 characters)

Not applicable: no changes

FY2023 CoC Application	Page 49	09/27/2023
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2C. System Performance

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

 - 24 CFR part 578;- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

FY2023 CoC Application	Page 50	09/27/2023	
------------------------	---------	------------	--

- 1. Our CoC determines risk factors to identify persons experiencing homeless for the first time with the use of our coordinated entry system. The primary risk factors we have identified include mental health and/or substance use issues, lack of affordable housing, low incomes, and the lack of accessibility to consistent and reliable transportation due to the majority of our CoC being a rural area. Our CoC receives travelers from across state lines as we border two other states very closely, and our CoC typically has more shelter beds available than either of the bordering CoCs. Due to this close proximity of state/CoC borders, these individuals and families from other areas are identified as newly homeless even if they have a history of homelessness in their previous area making our numbers of new homeless individuals possibly higher than they actually are. Additional risk factors will also come from input from formerly homeless individuals who are contacted through CoC subcommittees or by providers with whom they are working.
- 2. The strategy our CoC continues to use to address those at risk of homelessness is utilizing supports and services through the Homelessness Solutions Program (HSP). This program increased funds available for shelters, rapid rehousing, outreach, prevention, and case management. Case management has, and will continue to be, one of our primary methods in the strategy to address homelessness on the lower shore. The additional funds provided by HSP allow us to not solely rely on HUD funding. The CoC also investigates other means of funding for future expansions of services.
- 3. Ultimately, oversight of the strategy to reduce first time homelessness for individuals and families lies with the position of CoC Lead. With that said, the CoC Lead works closely with two CoC subcommittees which are tasked with researching first time homelessness in our area and will bring recommendations to the Governance committee.

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	2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
		NOFO Section V.B.5.b	
		Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:	
_			
	1.	natural disasters?	No
I	2.	having recently arrived in your CoCs' geographic area?	No
l	2C-2.	Length of Time Homeless–CoC's Strategy to Reduce.	
		NOFO Section V.B.5.c.	
		In the field below:	
	1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
	2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
	3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

FY2023 CoC Application	Page 51	09/27/2023
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- 1. To reduce the length of time that individuals and families remain homeless, providers within our CoC will not only help the client directly in searching for housing, but will also assist clients with applying for emergency housing vouchers (EHVs). Also, depending on the provider/client relationship, feedback will be requested from clients regarding housing opportunities that may not be appropriate for them necessarily but where opinions of those with lived experience are helpful. Shelters have been able to revert back to their pre-COVID bed numbers and all shelters in our CoC area are consistently full even at full capacity. While the CoC always has a goal of permanent housing placement for everyone homeless, additional federal funding that was disbursed during the pandemic has now expired and many individuals and families are still homeless. A transitional housing tiny home village has been completed in one county (with the largest homeless population) and it is slowly being populated by residents. This village accepts single persons only. Also in the works is a possible renovated hotel in another county that may be utilized for rentals or transitional housing but a timeline and how that location will work out remains to be seen. As best as they can, all our CoC providers will work to rapidly rehouse homeless individuals and families with what funds they do have and continue case management as long as possible to get the client on solid footing with rent payments.
- 2. To identify those who have been homeless the longest and work to house these individuals and families, the main systems the CoC uses are HMIS and various waiting lists (Veteran by-name list, permanent supportive housing waiting list). PSH vacancies are filled by prioritized individuals and families who have been homeless the longest. Providers who utilize the coordinated entry process utilize the self-sufficiency matrix, which through a series of questions with qualitative scoring will show the level of need.
- 3. Ultimately, the position that holds responsibility for overseeing the strategy to reduce the length of time homeless for individuals and families is the CoC Lead. Several subcommittees also work on this process to aid the CoC Lead: the Veterans Affairs committee and the Data Committee.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing–CoC's Strategy
	NOFO Section V.B.5.d.
	In the field below:
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

FY2023 CoC Application Page 52 09/27/2023

1. In order to increase the rate that individuals and families currently residing in emergency shelter, transitional housing, or rapid rehousing exit to permanent destinations, constant case management is the primary strategy (per feedback from the CoC). Providing very hands-on services to clients in need has been the best way to maintain contact and work towards the goal of permanent housing. Emergency housing vouchers (EHVs) were helpful when they were given to individuals and families in a timely manner but the backlog on EHVs has made them unattainable to new applicants currently. Some landlords did not want to utilize EHVs which created a hardship as well. Providers within the CoC do try and reassure landlords that clients are receiving ongoing case management services to ensure compliance with housing rules, etc. but it is an uphill battle in some cases. Utilization of HSP funding for case management assistance will also help to exit individuals and families from emergency shelter, transitional housing, and rapid rehousing situations to permanent housing.

Some landlords have begun to purchase new properties to be used as rental housing, but these are not all necessarily up to HUD standards and therefore cannot be used by CoC-funded programs. The CoC is also brainstorming additional strategies such as discussions with legislators, the local chambers of commerce, builders/renovators, and property management companies to positively engage them and convey our concerns and thoughts about local rentals. Engagement of new landlords and rental companies and cultivating relationships with existing landlords is also part of the strategy.

- 2. To increase the rate that individuals and families retain permanent housing, continuous case management is also the primary strategy. With continued case management, clients who have exited to housing are still worked with by providers who will try to get ahead of any issues that may arise around housing/landlords, employment or other income, mental and physical health, and any other needs of the individual and/or family. If the provider cannot help with a specific concern, referrals to other service providers will be made as needed.
- 3. Ultimately, the position that holds responsibility for overseeing the strategy to increase the rate that individuals and families exit to or retain permanent housing is the CoC Lead.

2C-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate.
	NOFO Section V.B.5.e.
	In the field below:
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

FY2023 CoC Application Page 53 09/27/2023

1. To identify individuals and families who return to homelessness, the CoC uses data from HMIS (reports and client information from the system itself), annual reports based off the HMIS data such as the system performance measure (SPM) and longitudinal systems analysis (LSA), and case management follow-ups. Our HMIS system is open, therefore agency staff who receive referrals from our coordinated entry process can immediately see prior instances of homelessness during the initial intake process. With additional funding received for case management over the last few years, case managers can seek information from previous providers and attempt to determine reasons that resulted in any return to homelessness. Intensive case management continues to be one of the primary methods of keeping clients housed and successful. One of our larger providers has recently purchased an additional case management software program that will allow all their staff to see notes and information on each client staying at that emergency shelter or receiving other services there.

- To reduce the rate of additional returns to homelessness, intensive case management is again a main method. This includes keeping an open line of communication with landlords, clients, and other parties with whom the client is working. Feedback from the CoC regarding this strategy also includes having a go-to person to help with finding landlord and with hotel stays (if needed). Local higher education organizations also continuously distribute information about available training and classes, and financial literacy organizations will often work with individuals needing budgeting help. Our CoC's youth organization also interviews their participants and found that many of them come out of foster care, don't have jobs, or have judicial involvement and will help these youth and young adults with navigating resources such as credit counseling, expungement clinics, and successful renters programming. A new program (Critical Time Intervention) has also been trialed in one urban area that provides emotional and practical support during the critical time of transition from hospitals, shelters, prisons and other institutions, and by strengthening the individual's long-term ties to services, family, and friends.
- 3. The CoC lead is ultimately responsible for the strategy to reduce returns to homelessness, with the assistance of the Homeless Needs and Solutions subcommittee.

2C-5.	Increasing Employment Cash Income–CoC's Strategy.
	NOFO Section V.B.5.f.
	In the field below:
1.	describe your CoC's strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

FY2023 CoC Application	Page 54	09/27/2023

- 1. The CoC strategy to access employment cash services lies with continued partnerships with member agencies that provide either job training, assistance finding jobs, and coordinating resources between organizations. Local organizations that work closely and consistently with CoC agencies are the Department of Labor, Telamon, and the Homeless Veteran Reintegration Program (HVRP) through the VA. Case managers working with homeless individuals will provide them transportation to job fairs across all three counties in the CoC, develop relationships with local employers who may need seasonal or year-round workers, and bring employment information to individuals housed in shelters. On occasion, local hotels and restaurants that have high seasonal staffing needs will contact shelters directly to find temporary help. The state of Maryland has also removed certain education requirements for state jobs this year with the goal that more workers will fill these jobs. There are also apprenticeship programs locally that provide income during the training period and employers who are beginning to offer transportation to jobs. Additionally, there is a mobile job search bus that travels to locations in each county on a regular schedule and staff there will help find and apply for jobs.
- 2. Mainstream employment agencies such as local temp agencies and the American Job Center are being utilized by those experiencing homelessness and without employment, or who are looking for more stable or higher-paying employment. Case managers and other agency staff have also been building relationships with local small businesses. Our CoC covers a relatively small geographic area, and that makes it much easier to reach out personally to many businesses. Small businesses have been much more understanding of the high turnover rates that sometimes occur with homeless employees, especially youth.
- 3. The Homeless Needs Subcommittee is responsible for oversight of the CoC's strategy to increase job and income growth through employment. The ultimate strategic responsibility to increase job and income growth through employment is with the CoC lead.

2C-5a.	Increasing Non-employment Cash Income–CoC's Strategy
	NOFO Section V.B.5.f.
	In the field below:
1.	describe your CoC's strategy to access non-employment cash income; and
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

- 1. Case managers at CoC agencies will help their clients apply for appropriate programs, such as SSI or SSDI.
- 2. The ultimate strategic responsibility to increase non-employment cash income is with the CoC lead.

FY2023 CoC Application	Page 55	09/27/2023
1 12023 COC Application	raye 33	03/21/2023

3A. Coordination with Housing and Healthcare

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

 - 24 CFR part 578;- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3	A-1. New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	
	Leave O. O. and the first and DU DOU and DU DOU and the first and the fi	NI-
	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
3	A-2. New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	
	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	
	If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.	
Project Name	Project Type Rank Number Leverage T	ype
	This list contains no items	

FY2023 CoC Application	Page 56	09/27/2023
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3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 - 24 CFR part 578;
 - FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs-New Projects.	
	NOFO Section V.B.1.s.	
Ta		Nia
for I	our CoC requesting funding for any new project application requesting \$200,000 or more in funding nousing rehabilitation or new construction?	NO
3B-2.	Rehabilitation/New Construction Costs-New Projects.	
	NOFO Section V.B.1.s.	
		1
	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:	
1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and	
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.	

FY2023 CoC Application	Page 57	09/27/2023
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3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	
		•
proj	our CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component ects to serve families with children or youth experiencing homelessness as defined by other eral statutes?	No
·		
3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	
		•
	You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.	
	If you answered yes to question 3C-1, describe in the field below:	
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

FY2023 CoC Application	Page 58	09/27/2023

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
 Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section I.B.3.I.	

Did your CoC submit one or more new project applications for DV Bonus Funding?		No
Applicant Name		
This list contains no items		